

# **TOWN OF LEDGEVIEW**

## **2012 ADOPTED BUDGET**

**Adopted by Town Board: November 22, 2011**

# Town of Ledgeview 2012 PROPOSED Budget

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# Elected and Appointed Town Officials

## **Town Board**

Marc D. Hess, Chairperson (Term expires April 2013)  
Philip J. Danen, Supervisor (Term expires April 2013)  
Greg Runnoe, Supervisor (Term expires April 2013)  
Andy Schlag (Term expires April 2012)  
Renee Van Rossum (Term expires April 2012)

## **Town Clerk/Administrator**

Sarah K. Burdette, Clerk/Administrator

## **Administrative Staff**

Bob Gerbers, Building Inspector/Zoning Administrator  
Tom Guns, Fire Chief  
Nancy Hawley, Deputy Clerk  
Luann Pansier, Treasurer  
Renaë Peters, Deputy Treasurer

## **Public Works and Community Services Staff**

Logan Johnson, Public Works Laborer  
Mark Pansier, Public Works Operator  
Mark Roberts, Code Enforcement Officer  
Andrew Tenor, Public Works Crew  
Patrick Van Rite, Town Constable (Term Expires 2013)

## **Municipal Court/Multi-Jurisdictional Court**

Judge David Matyas

## **Contracted Services**

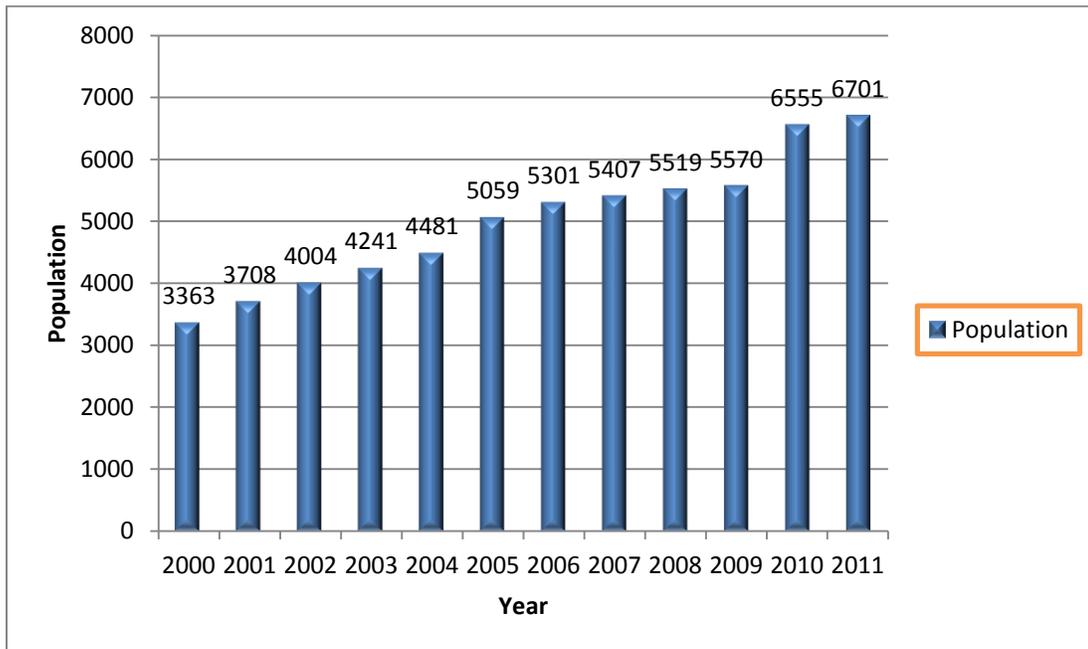
Scott Sternhagen, CPA (Auditor- Schenck)  
Jeffrey Belongia (Financial Consultant – Hutchinson, Shockey, Early)  
Mike Denor (Assessor)  
Scott Brosteau (Engineer – Mead & Hunt)  
Larry Bechler (Attorney – Murphy Desmond, S.C.)  
Mark Bartels & John D'Angelo (Attorneys – Stellpflug Law)

## Introduction

### Ledgeview Town Government

The Town of Ledgeview is located in central Brown County, Wisconsin and is a unique blend of rural and urban development. Ledgeview shares a common boundary with the communities of De Pere, Bellevue, Eaton, Glenmore and Rockland.

**Town of Ledgeview Population, 2000-2010**



The Town has a current population of 6,702 residents and encompasses a land area of approximately 17.7 square miles or just over 11,000 acres. According to 2000 U.S. Census data, the Town was projected to have a population of just over 7100 by 2020 and a population of over 8800 by 2030. The Town will most likely surpass those population projections and it appears that residential growth will continue to trend upward.

The Town is served by a five member Town Board. All are elected for two year terms. A full-time appointed Clerk/Administrator manages the affairs of the Town Board and day to day operations. The Town Board meets to conduct Town business on the first Monday of the month at 6:00pm as well as the third Tuesday of the month at 4:30 p.m. The Town Chairperson is the chief elected official and has the responsibility of directing the Town Board. The Town Board is elected at-large and is accountable to electors town wide. The Town is

currently implementing the 2011 Strategic Plan which provides a work plan for the overall organizational chart of the Town of Ledgeview.

The Town of Ledgeview is also served by a Sanitary District Commission, Zoning and Planning Commission, Zoning Board of Appeals, Personnel Committee, Park Committee, Beautification Committee and Board of Review. All Town meetings are held at the Ledgeview Town Hall located at 3700 Dickinson Road. All meetings are open to the public. The Town of Ledgeview website ([www.LedgeviewWisconsin.com](http://www.LedgeviewWisconsin.com)) provides all meeting minutes and agendas. All agendas are posted in three locations within Town. The Town utilizes a newsletter and a Facebook and Twitter social media site, in addition to its website, to keep residents informed of ongoing activities.

### **Introduction to Contents**

The Town of Ledgeview budget contains the following major sections:

- Town Clerk/Administrator's Budget Message
- Budget Summary
- Capital Improvement Plan Summary
- Department Budgets

The Town of Ledgeview budget is designed to highlight and emphasize department functions, objectives, accomplishments and future plans. The Town Administrators budget message summarizes the budget, major issues facing the Town and the budget impact on the tax rate. The budget also serves to provide a history of Town activities, performance and statistics.

### **Town Budget Process**

Through the budgeting process, funds received from tax collections, special charges, user fees and grants are transferred into tangible goods and services. The Town Board sets the goals and priorities for the coming year while being mindful of future needs and priorities.

The Town budget process is initiated annually by the Clerk/Administrator who submits a budget development calendar to elected officials and department heads detailing the annual process, deadlines and meeting dates. A public hearing on the budget is typically scheduled in mid November along with the required meeting of Town electors. The Town Board then formally adopts the budget at a regularly scheduled Board meeting. All adopted budgets are balanced, meaning expenditures are equal to revenues.

# TOWN OF LEDGEVIEW

## Town Clerk/Administrator's Budget Message



## Town Clerk/Administrators Budget Message

November 7, 2011

**Honorable Members of the Town of Ledgeview Town Board:**

**W**e are pleased to present to you the 2012 budget for the Town of Ledgeview. This document serves to improve the transparency of the budget process and improve the decision making ability of the Town Board. The budget strives to continue the Town's commitment to prudent financial management, effective service delivery and providing the highest quality of services to the citizens of the community. Ledgeview continues to be a strong, financially sound municipal government.

The fiscal year 2012 budget is a financial plan that is moving our Town toward achievement of its goals within the constraints of available resources. The budget document is a means for allocating the resources of the Town to a variety of services necessary to protect and enhance the community, improve infrastructure and provide quality administration and oversight.

The budget for 2012 is the product of our planning, accomplishments, current commitments and future priorities. **In total the overall budget includes \$5,862,036 in expenditures.** In comparison, this is an increase of \$2,191,036 from 2011 – which can mainly be attributable to the capital budget for the GV Road reconstruction project that will commence in 2012. Revenues include a **tax levy of \$1,440,228 which is a 3.7% increase** over the previous year. This results in a **tax rate of \$2.286/\$1,000** of assessed value which is a **5.2% decrease** from the previous year.

The financial environment in which this budget has been created continues to be one of unique economic conditions. Neither the Town nor its residents are isolated from the overall economic conditions experienced at the national level. Low interest rates on Town investments, lack of new revenue sources as well as other revenue reductions are evident.

Housing development is a key indicator of growth and development for the Town of Ledgeview. To date, a total of 37 single family and ten multi-family housing permits (104 units total) have been issued. In 2010 the Town issued fifty-one single family permits. While no new subdivisions have been approved for the past few years, the Town continues to experience moderate consistent new housing growth. The on-going development of the Ledgeview Estates and the Woodland Estates projects will be significant contributors to residential growth in 2012.

Commercial growth however has slowed down over the past year. The Town of Ledgeview does have available opportunities in both the Ledgeview Business Park at I-43 and in the Ledgeview Industrial Park as well as the future opportunity for development upon the completion of the CTH GV road reconstruction project. Overall economic conditions have resulted in very few or minor new commercial or industrial buildings to date. The Town should begin to evaluate how the tax base can be enhanced through economic development recognizing potential budgetary needs and constraints that the Town will face.

From 2010 to 2011 the Town experienced a **3.934% growth in net new construction**, a figure used to calculate allowed levy increases. In the previous year, the Town experienced a **3.9% growth**. The Town's net new construction increase of \$25,977,800 in 2011 was an increase over the growth in valuation from 2010. **Of the 24 municipalities in the County, Ledgeview had the greatest net construction percentage increase in Brown County.**

The Town's non-manufacturing assessed property value is \$614,089,000 as finalized by the Town assessor and Board of Review. This **value is a 2.5% increase** from the previous year. Manufacturing assessed values have increased nearly by four times since the previous year with a total manufacturing assessed value at \$16,018,600. This is largely due to the construction of the BelGioioso Cheese, Inc. headquarters near our future Ledgeview Business Park area.

The priorities and funding recommendations for the 2012 fiscal year reflect the conditions of the current economy and challenges ahead. The budget is a continuation of previous Town strategic discussions, the comprehensive plan, a human resource and organizational study completed in 2010 and other short and long range plans and reports.

### **Fiscal Challenges**

There are several key fiscal challenges to note that face the Town of Ledgeview that have been contemplating while compiling the 2012 budget. Some of these constraints continue to be a result of the 2011-2012 State Budget Bill. The following are some of the key challenges and constraints:

- Levy limits are limited to 3% growth a year or the amount of net new construction.
- Shared revenues for Ledgeview decreased by 26.5%, approximately \$9000, in 2012.
- General Transportation Aids (GTA) have decreased by 10.4%, approximately \$20,300, in 2012.

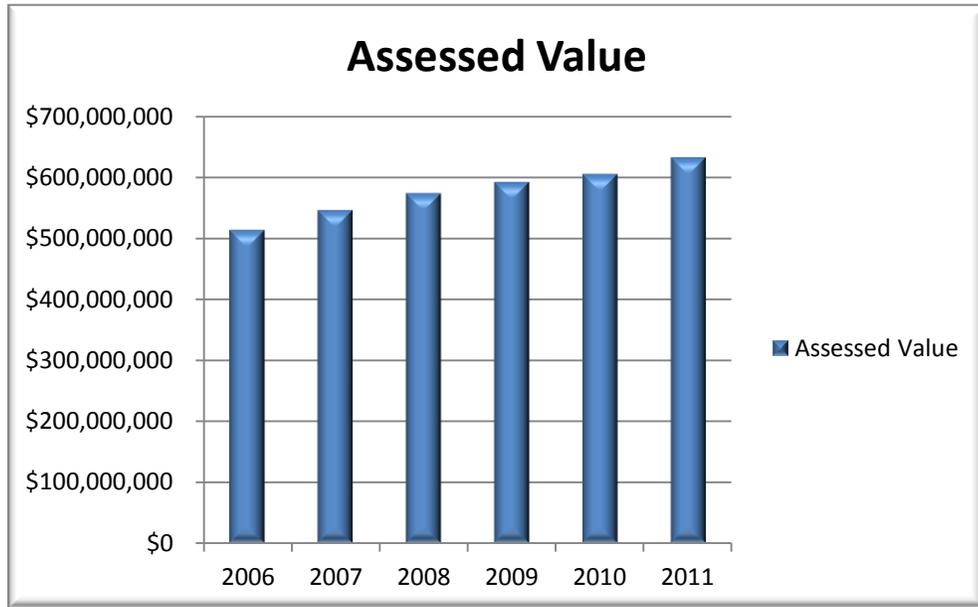
- Opportunities for grant funding are highly competitive and Federal stimulus related funds are no longer available.
- Mandates related to stormwater management, traffic signage, emergency radios and other areas will continue to be a significant factor in budget development.

Overall, the Town may be facing some continued financial changes, but this environment also serves as an opportunity to propose or make changes which may not otherwise be possible. The Town has done a good job on working with neighboring municipalities and evaluating service contracting to identify opportunities for cost saving or other shared service opportunities.

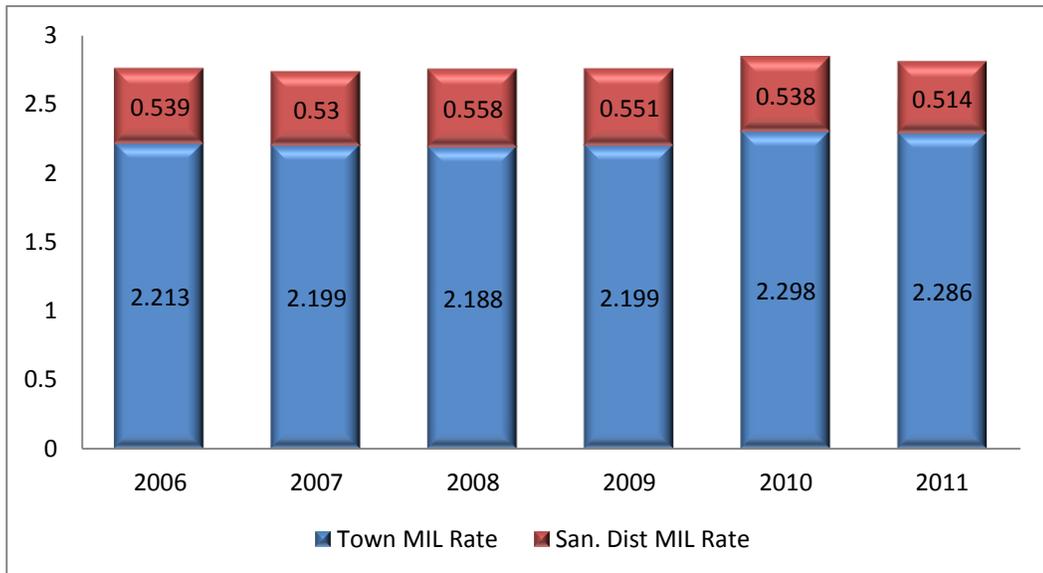
### Assessed Value & Budget Effect on Residents

The total assessed value of the Town is \$630,107,600, a 4.4% increase from the previous year. The 2012 budget results in a tax rate of \$2.285 per \$1,000 of assessed value. For a \$200,000 assessed home, this results in a total Town tax of \$457, a \$2 decrease from last year.

Town Total Assessed Value, 2006-2011



Town & Sanitary Dist. Tax Rate, 2006-2011



The following table shows the effect of the tax rate increase on various assessed values. For example, a property valued at \$200,000 paid \$460 in taxes to the Town in 2011. The 2012 budget tax rate of 2.29 would result in a decreased tax of \$2, or \$458 total.

### Budget Impact to Ledgeview Residents

Town Tax Rate		Assessed Value of Property			
		\$150,000	\$200,000	\$250,000	\$300,000
<b>2011 (12 Budget)</b>	<b>2.29</b>	\$344	\$458	\$573	\$687
<b>2010 (11 Budget)</b>	<b>2.30</b>	\$345	\$460	\$575	\$690
Town Tax Rate		Tax Increase from 2011 Rate			
		\$150,000	\$200,000	\$250,000	\$300,000
<b>2010 (11 Budget)</b>	<b>2.30</b>	\$2	\$2	\$3	\$3

## Overview of Personnel, Salaries & Benefits

One of the most valuable assets the Town of Ledgeview has is its loyal and dedicated employees and volunteers. To ensure this important aspect of Town operations is being well planned for, the Town completed a human resource and organizational study in 2010. This extensive study closely reviewed the overall organization of the Town, service delivery in specific areas, job descriptions, benefits and salary/pay scales for employees. The Town Board continues to closely review and utilize this study and has been implementing its recommendations when feasible and necessary.

The budget continues the Town philosophy of keeping a limited workforce and accomplishing many key services through the use of contracting. The following table displays current positions and associated salaries as well as recommended changes for 2012.

Position	Classification	2011 Budget	2012 Budget
Clerk/Administrator	Full Time/Salary	\$66,000	\$68,000
Deputy Clerk	Full Time/Salary	\$38,500	\$39,000
Treasurer	Full Time/Salary	\$55,000	\$56,000
Deputy Treasurer	Full Time/Hourly	\$17.00/hour	\$17.55/hour
Building Inspector/Zoning Administrator	Full Time/Salary	\$68,500	Will switch method of payment to contract inspection basis, paying per permit issued.
Public Works Operator	Full Time/Salary	\$61,000	\$61,000
Public Works Crew	Full Time/Hourly	\$18.50/hour	\$18.90/hour
Public Works Laborer	Part Time/Hourly	\$12.75/hour	\$13.00/hour
Fire Chief	Volunteer/Stipend/Hourly for Inspections	\$7500 \$4.75/inspection	\$7500 \$4.75/inspection
Code Enforcement Officer	Part Time/Hourly	\$14.00/hour	\$14.25/hour
Community Development Director	Full Time/Salary		\$42,000 (for start of 2 <sup>nd</sup> Qtr 2012)

For detail on compensation and benefits for volunteer firefighters, please refer to the associated department budget.

## Ledgeview's Financial Foundation

The Government Finance Officers Association (GFOA) provides a process for establishing best practices in public budgeting. Four key principles are identified as well as 12 elements as listed.

- I. Establish Broad Goals
  - 1) Assess community needs, priorities, challenges and opportunities
  - 2) Identify opportunities and challenges for government services, capital assets and management
  - 3) Develop and disseminate broad goals
- II. Develop Approaches
  - 4) Adopt financial policies
  - 5) Develop programmatic, operating, and capital policies and plans
  - 6) Develop programs and services that are consistent with policies and plans
  - 7) Develop management strategies
- III. Develop Budget
  - 8) Develop a process for preparing and adopting a budget
  - 9) Develop and evaluate financial options
  - 10) Make choices necessary to adopt a budget
- IV. Evaluate Performance
  - 11) Monitor, measure and evaluate performance
  - 12) Make adjustments as needed

With strategic changes to Town administration and the Town Board that have been identified in both the 2010 Organizational Study and the 2011 Strategic Plan and related implementation strategy, many of these best practices are in progress. There does however continue to be room for improvement, whereby using the above framework will be beneficial.

A significant focus for Ledgeview's financial foundation continues to be building a contingency and fund balance. Through frugal spending, the Town has been able to build a fund that will ensure that our future operational needs can be met while maintaining a relatively stable tax rate. The Town should continue to focus on maintaining this fund as well as other best practices to improve its overall financial foundation.

### Performance Measurement

Performance measures in local government gauge the quantity, quality, efficiency and impact of work of a government. Assessment of performance can include the following measures:

- Productivity, which quantifies the outputs and inputs of an organization and expresses the two as a ratio.

- Effectiveness, which determines the relationship of an organization's outputs to what an organization is intended to accomplish.
- Quality, which examines an output or the process by which an output is produced. Attributes such as accuracy, thoroughness, complaints, etc.
- Timeliness, which evaluates the time involved in producing an appropriate output.

The 2012 Budget will serve as the first step in integrating budgeting and performance measurement. Throughout 2012, internal steps will be taken to increase the availability of measures and accuracy for this purpose. A performance measurement system will continue to be refined with the ultimate goal of moving into performance management.

Within each section for department budgets, additional information will begin to be provided on measurable activities or performance of the department. This reporting will be a work in progress, but serves to slowly improve the decision making ability of the Board and provide improved accountability to taxpayers.

#### Town Goals, Priorities and Policies

The Town of Ledgeview has completed several efforts to develop overall community goals, priorities and policies. The Town budget continues to reflect the findings of these efforts. The following plans, policies and other documents have been completed to date and should be referenced for more detailed information.

- Human Resource and Organizational Study (completed in 2010)
- Town of Ledgeview Comprehensive Plan (Revised 2009)
- Open Space and Recreation Facilities Plan, 2007-2012 (adopted 2007)
- 2011 Strategic Plan & Implementation strategy and related strategic planning sessions held in 2011
- Emergency Operations Plan (adopted 2011)
- Official Map (adopted 2007)
- Five Year Capital Improvement Plan, updated annually and incorporated into the budget
- Stormwater Management Plan (completed in 2009)
- Personnel Policy Manual (updated August 2010)
- Fire Department Bylaws (adopted 2011)
- Other Town budget related policies:
  - Budget and finance policy
  - Purchasing and sale/disposal of Town property policy

### Overall Town Vision

The vision for the Town of Ledgeview was previously identified in the Town's Comprehensive Plan and continues to serve as an overall community vision. Additional vision statement, goals, objectives and policies can be found in the Town's Comprehensive Plan.

Additionally in the 2011 Strategic Plan process, a revised vision and mission statement have been created for the Town of Ledgeview

The graphic features a blue background with a white and brown abstract shape at the bottom. At the top center is the Ledgeview logo, which consists of a stylized brown and white shape above the word "Ledgeview" in a bold, sans-serif font, with the tagline "Set your sights high" underneath. Below the logo, the text "Vision Statement" is centered and underlined. The vision statement text follows, describing the town's goals for housing, business, and community growth. Below this, the text "Mission Statement" is centered and underlined. The mission statement text describes the town's role as a policy-making organization focused on community development and citizen engagement.

**Ledgeview**  
Set your sights high

**Vision Statement**

The Town of Ledgeview, a growing community located along the Niagara Escarpment, Fox River and I-43 Corridor, will provide comfortable living for established residents, families and professionals. Attracted by the natural beauty and city services in a country atmosphere, Ledgeview will have housing growth that compliments the natural amenities of the Town. Linked to the residential areas, its business corridors will have a clear identity, provide unique shopping and dining experiences and enhance the workforce opportunities for the area. The Town of Ledgeview will be a place where residents and businesses - set their sights high.

**Mission Statement**

The Town of Ledgeview is a policy making, governmental organization that plans and invests for orderly and appropriate community development while promoting opportunities and protecting its citizens, businesses and natural and cultural amenities. The Town participates and encourages an open and engaging discussion on community issues with its citizens, businesses and other governmental entities and stakeholders.

# TOWN OF LEDGEVIEW

## Budget Summary

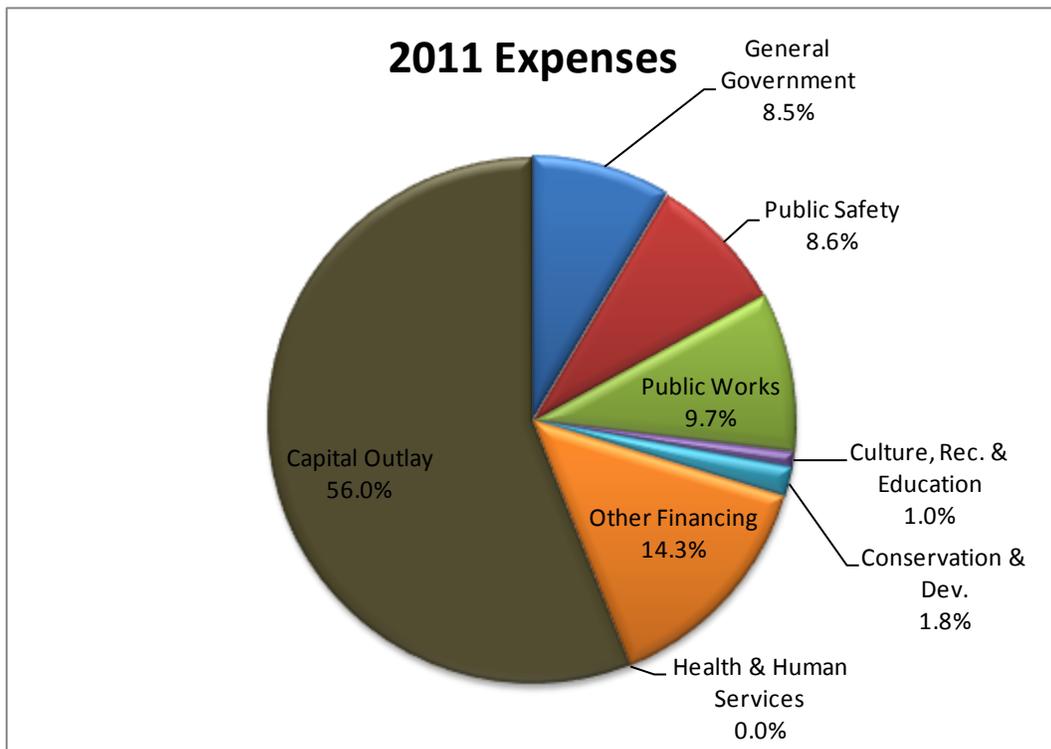


## Budget Summary

The total budget for 2012 is \$5,862,036 (inclusive of the Stormwater Utility). The 2012 budget continues to hold the line on new costs with only essential expansion of services to meet the needs of the community and meet regulatory requirements or mandates.

## Expenditures

Similar to last year's budget, close scrutiny was placed on all department expenditures particularly any new expenditures or significant increases in any line items. The Town continues to devote the majority of expenditures to capital outlay, particularly CTH GV improvements. General government and other financing related costs contribute the next greatest segment of costs.



## Key Expenditures and Projects

The following are some of the key expenditures and projects that are reflected in department budgets for 2012.

- Continued funding for mandated stormwater management planning and MS4 related permitting and is contained in the Storm Water Utility Budget.

- Funding for the position of a Community Development Director for the assistance in Zoning Administration, Economic Development and Land Use Planning.
- Additional allocation of funds for snow plow services due to the unpredictability of the service need as well as monitoring past years budget expenditures for this category.

Overall, there are very limited new services, projects or planning included within department budgets for 2012.

### Highway Expenditures

Wisconsin State Statutes require that Towns get approval from electors on highway expenditures which exceed more than \$5,000 per mile. The Town currently has 112.74 lane miles of road which means that the **Town can have \$567,600 of highway related expenditures without Town elector approval.** Highway expenditures include a variety of activities including basic road maintenance, snow removal, signage, ditch mowing, related engineering, paving, reconstruction, etc. As shown on the following table, the 2012 budget requires elector approval for highway expenditures. The Town is planning to receive \$174,700 in general transportation aids in 2012.

### Town of Ledgeview Summary of Proposed Highway Expenditures 2012 Proposed Budget

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Item	2012 Proposed Budget
Road Maintenance	\$163,980
Debt Service (Fund 100)	\$280,154
Snow Removal	\$130,000
Engineering	\$34,500
Bridge Fund	\$0
Central Brown County Water Authority	\$500
Public Works	\$77,690
Street Lighting	\$40,000
<b>TOTAL</b>	<b>\$726,824</b>

Town of Ledgeview					
Summary of Expenditures					
Fiscal Year 2012					
					Increase
			YEAR END	2012	(Decrease)
		2011	ESTIMATE	ADOPTED	Budget
Department		BUDGET	2011	BUDGET	2011 to 2012
<b>General Government - 51000</b>					
51100	Legislative (Town Board)	\$ 58,550	\$ 56,255	\$ 61,050	\$ 2,500
51300	Legal Fees	\$ 31,000	\$ 33,625	\$ 31,000	\$ -
51400	General Administration	\$ 221,650	\$ 187,095	\$ 229,491	\$ 7,841
51500	Financial Administration	\$ 95,850	\$ 63,891	\$ 101,468	\$ 5,618
51600	General Building, Town Hall	\$ 25,050	\$ 24,230	\$ 28,550	\$ 3,500
51900	Other General Government	\$ 20,750	\$ 22,157	\$ 38,709	\$ 17,959
Subtotal - General Government		\$ 452,850	\$ 387,253	\$ 490,268	\$ 37,418
<b>Public Safety - 52000</b>					
52100	Other Public Safety Expenses	\$ 11,000	\$ 11,000	\$ 11,500	\$ 500
52200	Fire Department	\$ 337,755	\$ 310,122	\$ 344,000	\$ 6,245
52300	Emergency Medical Services	\$ 71,800	\$ 71,672	\$ 88,500	\$ 16,700
52400	Building Inspection	\$ 93,515	\$ 108,051	\$ 47,765	\$ (45,750)
Subtotal - Public Safety		\$ 514,070	\$ 500,845	\$ 491,765	\$ (22,305)
<b>Public Works - 53000</b>					
53311	Highway & Street Maintenance	\$ 217,125	\$ 267,067	\$ 243,690	\$ 26,565
53420	Road Related Facilities	\$ 39,000	\$ 35,656	\$ 40,000	\$ 1,000
53600	Sanitation	\$ 252,800	\$ 249,910	\$ 271,000	\$ 18,200
Subtotal - Public Works		\$ 508,925	\$ 552,633	\$ 554,690	\$ 45,765
<b>Culture, Recreation &amp; Education - 55000</b>					
55200	Parks	\$ 60,950	\$ 33,451	\$ 54,375	\$ (6,575)
55700	Beautification	\$ 5,000	\$ 4,100	\$ 5,000	\$ -
Subtotal - Culture, Recreation & Ed.		\$ 65,950	\$ 37,551	\$ 59,375	\$ (6,575)
<b>Conservation &amp; Development - 56000</b>					
56700	Economic Development	\$ 10,000	\$ 10,000	\$ 15,000	\$ 5,000
56900	Planning & Zoning/Erosion/Conservation	\$ 76,475	\$ 74,774	\$ 90,859	\$ 14,384
Subtotal - Conservation & Development		\$ 86,475	\$ 84,774	\$ 105,859	\$ 19,384

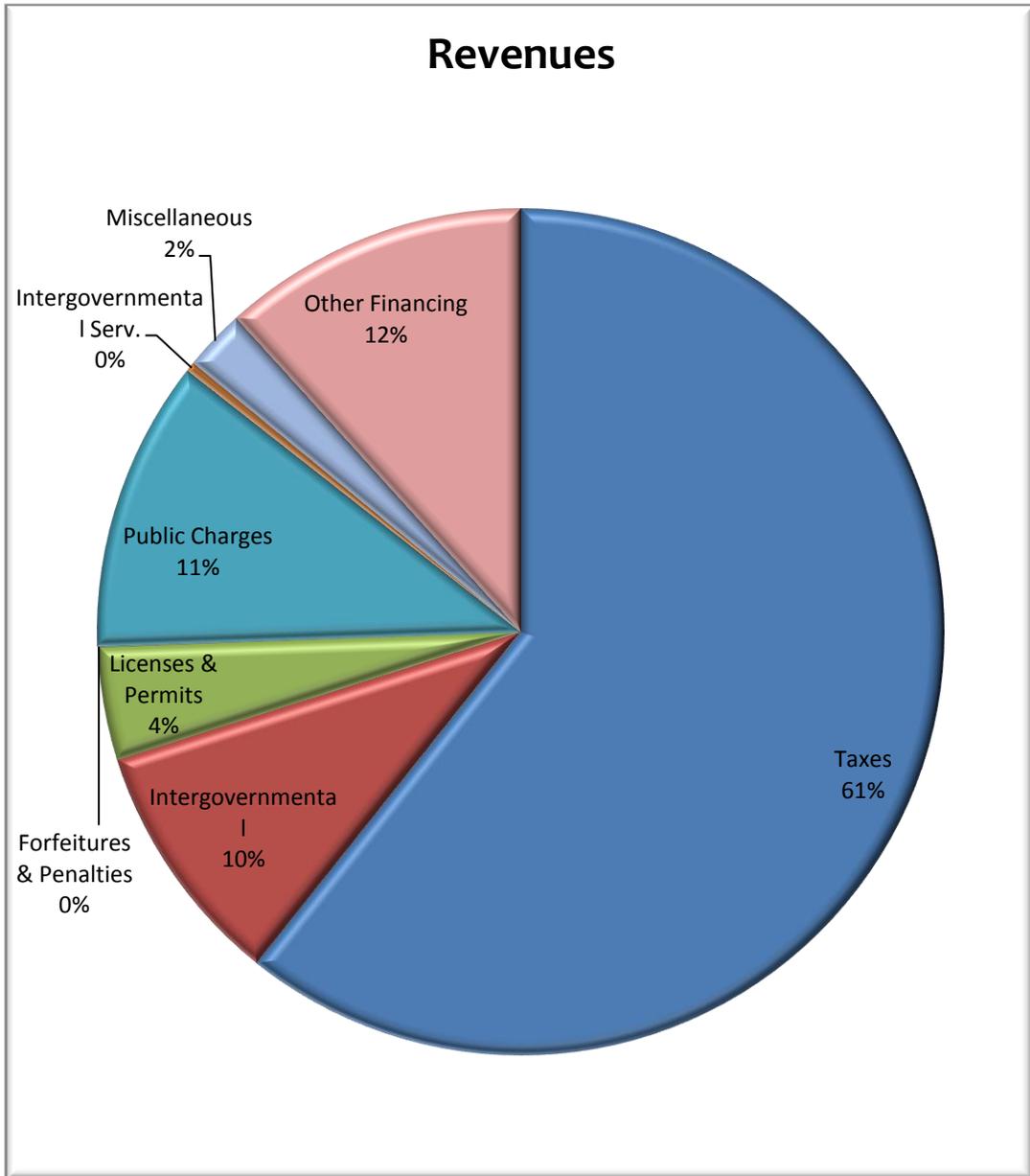
<b>Other Financing Uses - 59000</b>					
59200	Contingency & Reserves	\$ 738,386	\$ 738,386	\$ 818,337	\$ 79,951
<b>Subtotal - Other Financing Uses</b>		<b>\$ 738,386</b>	<b>\$ 738,386</b>	<b>\$ 818,337</b>	<b>\$ 79,951</b>
<b>Health &amp; Human Services - 54000</b>					
54150	Constable Expenses	\$ 2,350	\$ 2,350	\$ 2,350	\$ -
<b>Subtotal - Health &amp; Human Services</b>		<b>\$ 2,350</b>	<b>\$ 2,350</b>	<b>\$ 2,350</b>	<b>\$ -</b>
<b>Capital Outlay - 57000</b>					
57190	General Government	\$ 17,000	\$ -	\$ 853,000	\$ 836,000
57620	Parks & Recreation	\$ 550,900	\$ 585,000	\$ -	\$ (550,900)
57220	Fire & Rescue	\$ 85,000	\$ 20,035	\$ 188,000	\$ 103,000
57331	Roads & Public Works	\$ 501,700	\$ 1,117,167	\$ 2,171,580	\$ 1,669,880
57345	Stormwater & Drainage	\$ -	\$ -	\$ -	\$ -
<b>Subtotal - Capital Outlay</b>		<b>\$ 1,154,600</b>	<b>\$ 1,722,202</b>	<b>\$ 3,212,580</b>	<b>\$ 2,057,980</b>
<b>TOTAL - General Fund Operating, Debt &amp; Capi</b>		<b>\$ 3,523,606</b>	<b>\$ 4,025,994</b>	<b>\$ 5,735,224</b>	<b>\$ 2,211,618</b>

**Town of Ledgeview  
Summary of Expenditures  
Fiscal Year 2012**

					Increase (Decrease)	% Change
	2011	YEAR END ESTIMATE	2012	PROPOSED	Budget	Budget
Department	BUDGET	2011	BUDGET	BUDGET	2011 to 2012	2011 to 2012
General Government - 51000	\$ 452,850	\$ 387,253	\$ 490,268	\$ 490,268	\$ 37,418	8.3%
Public Safety - 52000	\$ 514,070	\$ 500,845	\$ 491,765	\$ 491,765	\$ (22,305)	-4.3%
Public Works - 53000	\$ 508,925	\$ 552,633	\$ 554,690	\$ 554,690	\$ 45,765	9.0%
Culture, Recreation & Education - 55000	\$ 65,950	\$ 37,551	\$ 59,375	\$ 59,375	\$ (6,575)	-10.0%
Conservation & Development - 56000	\$ 86,475	\$ 84,774	\$ 105,859	\$ 105,859	\$ 19,384	22.4%
Other Financing Uses - 59000	\$ 738,386	\$ 738,386	\$ 818,337	\$ 818,337	\$ 79,951	10.8%
Health & Human Services- 54000	\$ 2,350	\$ 2,350	\$ 2,350	\$ 2,350	\$ -	0.0%
Capital Outlay - 57000	\$ 1,154,600	\$ 1,722,202	\$ 3,212,580	\$ 3,212,580	\$ 2,057,980	178.2%
<b>TOTAL - General Fund Operating, Debt &amp; Capital</b>	<b>\$ 3,523,606</b>	<b>\$ 4,025,994</b>	<b>\$ 5,735,224</b>	<b>\$ 5,735,224</b>	<b>\$ 2,211,618</b>	<b>62.8%</b>

## Revenues

Revenues were equally scrutinized and ideas for increasing revenues by use of fees, grants or other tools have been evaluated throughout the current year. The tax levy continues to be the greatest contributor to overall revenues, a 3.8% increase is proposed over the previous year.



## Key Revenues

The following are some of the key revenue changes that are reflected in the 2012 budget.

- Tax levy increase of 3.8% or \$53,331.
- There will be the need to secure funds through long term borrowing to assist with the 2012 Capital Budget.
- No new significant funding from grants.
- Increase in the residential waste collection special charge from \$118.00/unit to \$119.00/unit.
- No planned increases in overall Town fees, such as for building permits and planning/zoning reviews.
- Use of \$56,080 of park impact fee funding.

Tax Bill Special Charges Summary

Special charges are placed on property tax bills for specified services as allowed by Wisconsin Statute 66.0627 or other allowable methods. Charges can be applicable to all properties including tax-exempt or non-profits. Services which may be charged directly to property owners through special charges include snow and ice removal, weed elimination, oiling and tarring, repair of sidewalks or curb and gutter, garbage and refuse disposal, stormwater management, including construction of stormwater management facilities, tree care, removal and disposal of dead animals, loan repayment and soil conservation. The Town also has the authority to collect special charges for street lighting.

The Town of Ledgeview currently collects special charges for the following listed uses. Available information on charges for 2012 is provided.

- *Ledgeview Storm Water Utility (LSWU):* The LSWU collects special charges for landowners located within a defined service area. Charges are based on Equivalent Runoff Units (ERU) which varies depending upon the land use and impervious service of the property.
- *Residential Garbage:* Fee charged to residential units receiving garbage collection services. The 2012 charge pays for approximately 100% of the residential waste program.
- *Other Charges:* Other special charges may be placed on specific properties as applicable, generally for failure to pay a Town invoice during the year or for delinquent sewer or water bills.

Special Charge	2011 Budget	2012 Budget
Residential Garbage	\$118.00	\$119.00
LSWU (residential and commercial)	\$37.57 /ERU	\$34.92/ERU

Town of Ledgewiew					
Summary of Revenues					
Fiscal Year 2012					
		YEAR END	2012	Increase	
	2011	ESTIMATE	ADOPTED	(Decrease)	% Change
Department	BUDGET	2011	BUDGET	Budget	Budget
				2011 to 2012	2011 to 2012
Taxes - 41000	\$1,462,817	\$1,464,087	\$1,531,948	\$ 69,131	4.7%
Intergovernmental Revenues - 43000	\$273,556	\$268,402	\$237,206	\$ (36,350)	-13.3%
Licenses & Permits - 44000	\$82,955	\$130,550	\$108,865	\$ 25,910	31.2%
Fines, Forfeitures & Penalties - 45000	\$2,000	\$1,205	\$500	\$ (1,500)	-75.0%
Public Charges for Services - 46000	\$264,700	\$298,521	\$280,630	\$ 15,930	6.0%
Intergovernmental Charges for Services - 47000	\$8,900	\$9,000	\$9,000	\$ 100	1.1%
Miscellaneous Revenue - 48000	\$57,172	\$78,562	\$59,070	\$ 1,898	3.3%
Other Financing Sources - 59000	\$222,000	\$22,000	\$295,425	\$ 73,425	33.1%
<b>TOTAL - Revenues</b>	<b>\$ 2,374,100</b>	<b>\$ 2,272,327</b>	<b>\$ 2,522,644</b>	<b>\$ 148,544</b>	<b>6.3%</b>

		2009	2010	BUDGET	YEAR	YEAR END	ADOPTED
<b>Revenues</b>		2009	2010	BUDGET	TO DATE	ESTIMATE	BUDGET
		ACTUAL	ACTUAL	2011	9/23/2011	2011	2012
<b>TAXES (41000)</b>							
	41110 General Property Tax-100	\$787,143	\$747,715	\$745,669	\$744,673	\$744,673	\$799,900
	41110 General Property Tax-200	\$373,215	\$338,863	\$399,726	\$399,726	\$399,726	\$406,243
	41110 General Property Tax-210	\$87,323	\$210,734	\$230,220	\$230,220	\$230,220	\$230,095
	41110 General Property Tax-220	\$3,000	\$0	\$2,988	\$2,988	\$2,988	\$3,990
	41110 General Property Tax-420	\$0	\$0	\$8,294	\$8,294	\$8,294	\$0
	41112 Recouped Old Personal Property Tax	\$0	\$0	\$0	\$0	\$0	\$0
	41115 Agriculture Conversion Tax	\$0	\$2,956	\$0	\$2,265	\$2,265	\$0
	41116 Bridge Fund Tax Portion	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
	41117 Rescue City/County Tax Collection	\$66,500	\$69,500	\$71,800	\$71,800	\$71,800	\$88,500
	41150 Forest Cropland-Managed Tax	\$20	\$21	\$20	\$21	\$21	\$20
	41160 Woodland Tax	\$0	\$0	\$0	\$0	\$0	\$0
	41180 Omitted Tax	\$0	\$0	\$0	\$0	\$0	\$0
	41300 In Lieu of Tax-Bellevue/De Pere	\$2,099	\$2,099	\$2,100	\$518	\$2,100	\$2,100
	41800 Interest on Tax	\$5,894	\$1,540	\$1,000	\$754	\$1,000	\$100
<b>TOTAL TAXES</b>		<b>\$1,326,194</b>	<b>\$1,374,428</b>	<b>\$1,462,817</b>	<b>\$1,462,259</b>	<b>\$1,464,087</b>	<b>\$1,531,948</b>
<b>INTERGOVERNMENTAL REVENUES (43000)</b>							
100	43410 State Shared Revenue	\$39,983	\$33,910	\$34,000	\$5,106	\$34,000	\$25,000
	43510 State Grants	\$0	\$0	\$0	\$0	\$0	\$0
	43516 Exempt Computer Aid	\$2,070	\$2,139	\$2,000	\$2,238	\$2,238	\$2,000
	43530 State General Transportation Aids	\$216,566	\$205,737	\$195,000	\$146,588	\$195,000	\$174,700
	43534 Local Road Improvement Program	\$0	\$0	\$0	\$0	\$0	\$0
	43540 Recycling Grant	\$25,882	\$24,063	\$24,000	\$15,547	\$15,547	\$15,000
	43600 Other State Aid	\$100	\$0	\$0	\$0	\$0	\$0
	43610 State Municipal Serv. (PMS)	\$678	\$569	\$550	\$497	\$497	\$500
	43650 Forest Cropland-from State	\$8	\$6	\$6	\$8	\$8	\$6
	43700 Grants from County	\$0	\$0	\$0	\$0	\$0	\$0
200	43200 Grants- Federal	\$0	\$0	\$0	\$0	\$0	\$0
	43420 Fire Insurance-2% Fire Dues	\$18,538	\$19,438	\$18,000	\$21,112	\$21,112	\$20,000
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>		<b>\$303,825</b>	<b>\$285,862</b>	<b>\$273,556</b>	<b>\$191,096</b>	<b>\$268,402</b>	<b>\$237,206</b>
<b>LICENSES &amp; PERMITS (44000)</b>							
	44110 Liquor & Beer Licenses	\$7,166	\$7,085	\$7,000	\$6,651	\$7,000	\$7,000
	44121 Operator's Licenses	\$920	\$1,115	\$800	\$865	\$900	\$900
	44122 Cigarette Licenses	\$800	\$900	\$900	\$700	\$700	\$700
	44124 Cable TV Franchise Fee	\$24,604	\$34,628	\$34,000	\$29,190	\$36,000	\$38,000
	44125 Special Events Permit	\$10	\$400	\$250	\$150	\$150	\$200
	44210 Dog Licenses	\$2,975	\$3,541	\$2,500	\$1,532	\$1,800	\$2,500
	44310 Building Permit Inspection Fee	\$50,728	\$52,261	\$19,150	\$47,163	\$60,000	\$35,000
	44311 Building Permit Assessor Fee	\$2,720	\$4,325	\$1,750	\$2,120	\$2,700	\$2,200
	44312 Building Permit State Seal	\$1,400	\$2,050	\$1,400	\$880	\$1,400	\$1,760
	44313 Building Permit Town Admin Fee	\$6,110	\$12,490	\$5,250	\$5,450	\$7,550	\$6,600
	44314 Building Permit Storm Water	\$3,650	\$6,000	\$3,500	\$3,400	\$4,500	\$4,400
	44315 Building Permit Erosion Control	\$2,050	\$3,450	\$1,750	\$2,300	\$3,000	\$2,200
	44330 CSM Review Fee	\$150	\$900	\$450	\$300	\$450	\$450
	44335 Plat Review Fee	\$0	\$200	\$550	\$0	\$0	\$0
	44400 Zoning Request Fee	\$1,000	\$800	\$800	\$0	\$250	\$400
	44410 Site Review Fee/ Zoning Permit	\$1,375	\$935	\$1,605	\$570	\$900	\$1,105
	44411 Conditional Use Permit	\$400	\$400	\$400	\$400	\$400	\$400
	44412 Variance Permits	\$400	\$200	\$400	\$200	\$400	\$450
	44414 Quarry Permit Fee	\$0	\$0	\$0	\$0	\$1,500	\$3,000
	44415 Quarry Blasting Permit Fee	\$0	\$0	\$0	\$0	\$250	\$1,000
	44900 Utility Accomodation Fee	\$565	\$770	\$500	\$550	\$700	\$600

<b>TOTAL LICENSES &amp; PERMITS</b>		\$107,023	\$132,450	\$82,955	\$102,421	\$130,550	\$108,865
<b>FINES, FORFEITURES &amp; PENALTIES (45000)</b>							
	45100 Court Penalties	\$504	\$20	\$2,000	\$285	\$1,135	\$500
	45130 Parking Violations	\$0	\$0	\$0	\$70	\$70	\$0
<b>TOTAL FINES, FORFEITURES &amp; PENALTIES</b>		\$504	\$20	\$2,000	\$355	\$1,205	\$500
<b>PUBLIC CHARGES FOR SERVICES (46000)</b>							
100	46111 Letters of Specials	\$3,240	\$3,600	\$3,000	\$2,920	\$3,300	\$3,000
	46112 Copies	\$215	\$359	\$200	\$195	\$200	\$200
	46113 Publication Fees	\$0	\$0	\$0	\$0	\$0	\$0
	46114 Treasurer's Fees-NSF	\$0	\$0	\$0	\$0	\$0	\$0
	46115 Administration Fees-Services	\$0	\$0	\$0	\$80	\$80	\$0
	46420 Garbage-Tax Roll	\$137,286	\$181,099	\$225,800	\$230,111	\$230,111	\$240,350
	46421 Garbage-Bin Upsize Charge	\$24,209	\$3,508	\$5,000	\$0	\$0	\$0
	46900 Wage Reimbursements	\$5	\$30	\$0	\$330	\$330	\$0
200	46220 Public Fire Services Revenue	\$1,000	\$0	\$0	\$0	\$0	\$0
	46221 Knox Box Reimbursement	\$750	\$500	\$2,000	\$275	\$500	\$1,000
210	46720 Ledgeview Park Impact Fee	\$19,250	\$38,450	\$19,250	\$32,900	\$43,000	\$24,200
	46721 Scray Hill Park Impact Fee	\$0	\$18,570	\$9,450	\$15,540	\$21,000	\$11,880
<b>TOTAL PUBLIC CHARGES FOR SERVICES</b>		\$185,955	\$246,116	\$264,700	\$282,351	\$298,521	\$280,630
<b>INTERGOVERNMENTAL CHARGES FOR SERVICES (47000)</b>							
200	47320 Fire Protection Contract-Glenmore	\$4,900	\$4,900	\$4,900	\$5,000	\$5,000	\$5,000
	47321 Brown Co. Task Force Reimbursement	\$3,277	\$3,296	\$4,000	\$3,260	\$4,000	\$4,000
<b>TOTAL INTERGOVERNMENTAL CHARGES FOR SERVICES</b>		\$8,177	\$8,196	\$8,900	\$8,260	\$9,000	\$9,000
<b>MISCELLANEOUS REVENUES (48000)</b>							
	48110 Interest on Investments-100	\$19,145	\$5,086	\$5,000	\$2,234	\$4,576	\$6,500
	48110 Interest on Investments-200	\$1,884	\$556	\$400	\$367	\$550	\$500
	48110 Interest on Investments-210	\$622	\$270	\$200	\$270	\$435	\$400
	48110 Interest on Investments-220	\$47	\$16	\$12	\$12	\$16	\$10
100	48200 Rent of Town Property	\$17,404	\$17,404	\$17,400	\$13,053	\$17,400	\$17,400
	48300 Sale of Town Property	\$0	\$0	\$0	\$0	\$0	\$0
	48307 Sales of Recyclables-Paper	\$2,688	\$22,181	\$12,000	\$20,441	\$30,041	\$12,000
	48400 Insurance Recoveries	\$0	\$8	\$0	\$0	\$0	\$0
	48800 Insurance Dividend	\$3,127	\$0	\$0	\$1,185	\$1,185	\$0
	48900 Miscellaneous Revenue	\$127	\$24	\$0	\$588	\$588	\$0
200	48101 Interest on Investments-Fundraiser	\$171	\$94	\$60	\$52	\$75	\$60
	48300 Sale of Town Property	\$0	\$0	\$0	\$0	\$0	\$0
	48401 Insurance Recoveries	\$0	\$0	\$0	\$70	\$70	\$0
	48500 Donations, Fundraiser	\$22,129	\$20,700	\$22,000	\$23,346	\$23,346	\$22,000
210	48200 Rental Pmt. For Park Use	\$80	\$500	\$100	\$280	\$280	\$200
	48201 Rental-Ag Land Use	\$0	\$0	\$0	\$0	\$0	\$0
	48500 Donations	\$0	\$0	\$0	\$0	\$0	\$0
	48501 Donations-Tree Memorials	\$1,050	\$0	\$0	\$0	\$0	\$0
220	48510 Donations	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL MISCELLANEOUS REVENUES</b>		\$68,474	\$66,839	\$57,172	\$61,898	\$78,562	\$59,070

OTHER FINANCING SOURCES								
100	49300	Fund Balance Applied-Bridge/ Other	\$0	\$0	\$200,000	\$0	\$0	\$200,000
	49310	Fund Balance- Community Devel. Director	\$0	\$0	\$0	\$0	\$0	\$46,425
210	49300	Fund Balance Applied	\$0	\$0	\$0	\$0	\$0	\$28,000
	49303	Fund Balance Applied-Impact Fee	\$0	\$0	\$20,000	\$0	\$20,000	\$20,000
220	49300	Fund Balance Applied	\$0	\$0	\$2,000	\$0	\$2,000	\$1,000
<b>TOTAL OTHER FINANCING SOURCES</b>			\$0	\$0	\$222,000	\$0	\$22,000	\$295,425
<b>TOTAL REVENUES</b>			\$2,000,152	\$2,113,911	\$2,374,100	\$2,108,640	\$2,272,327	\$2,522,644

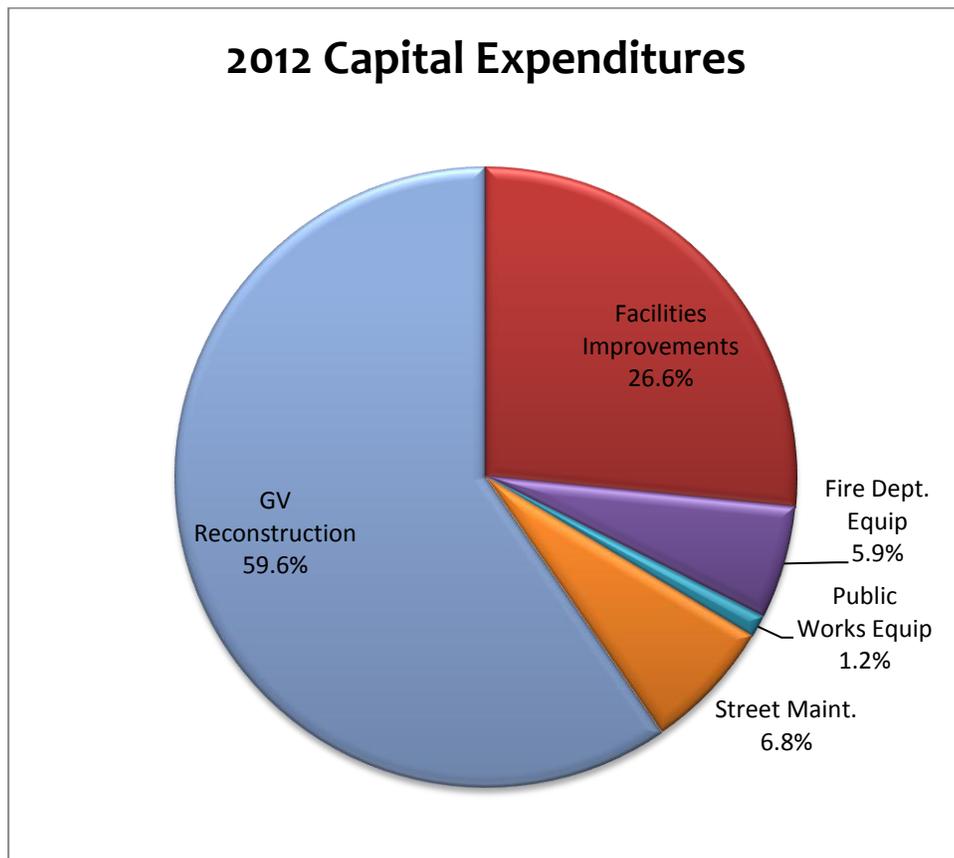
# TOWN OF LEDGEVIEW

## Capital Improvement Plan Summary



## Capital Improvement Plan Summary

The Town annually completes a five year capital improvement plan. This plan is reviewed as a separate document and is typically preliminarily approved in September or October. Projects included within the capital improvement plan are then transferred to the Town budget. All capital projects are still considered preliminary until the Town Board reviews the entire Town budget. For further information on the Town's capital improvement planning process please refer to the capital improvement planning document. The **2012 capital improvement budget totals \$3,212,580**. The following chart details capital expenditures by department for 2012.



### Key Capital Projects

The following are key projects included in the 2012 budget.

- Fire mandated radio communication upgrades.
- Future general purchases of equipment for the Fire Department.
- Contribution of funding to the reconstruction of the CTH GV/Monroe Road portion between Bower Creek and the intersection of CTH G/CTH GV.

- Construction of sidewalk on Ledgeview Road from Swan Road to Winding Waters Way.
- Annual sinking fund allotments for public works vehicle and equipment replacement.
- Road Maintenance to include crack sealing, shouldering and various other repairs.
- Municipal Building Addition and renovation considerations – including the architect, engineering, construction fees.

<b>Capital Outlay 57000</b>							
<b>(For Detail in Purchases Refer to the Capital Improvement Plan)</b>							
					<b>YEAR</b>	<b>YEAR END</b>	<b>ADOPTED</b>
<b>Revenues</b>	<b>2009</b>	<b>2010</b>	<b>BUDGET</b>	<b>TO DATE</b>	<b>ESTIMATE</b>	<b>BUDGET</b>	
	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>2011</b>	<b>10/17/2011</b>	<b>2011</b>	<b>2012</b>	
<b>MISCELLANEOUS REVENUES</b>							
48110 Interest on Investments-420	\$509	\$320	\$200	\$104	\$125	\$100	
48900-001 Sanitary Dist. Vehicle Appropriation	\$0	\$5,000	\$6,800	\$3,750	\$6,800	\$7,200	
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$509</b>	<b>\$5,320</b>	<b>\$7,000</b>	<b>\$3,854</b>	<b>\$6,925</b>	<b>\$7,300</b>	
<b>OTHER FINANCING</b>							
49110 Bond Proceeds (2001)	\$0	\$0	\$0	\$0	\$0	\$0	
49120 Loans/ Other Long Term Debt	\$0	\$0	\$820,000	\$0	\$0	\$168,000	
49210-100 Transfer From Fund 100	\$0	\$233,074	\$158,900	\$158,900	\$158,900	\$162,980	
49210-200 Transfer From Fund 200	\$0	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	
49210-210 Transfer From Fund 210	\$0	\$0	\$900	\$900	\$900	\$1,150	
49210-410 Transfer From Fund 410	\$0	\$0	\$0	\$942,262	\$950,000	\$2,824,000	
49210-430 Transfer From Fund 430	\$0	\$0	\$0	\$900	\$900	\$1,150	
49210-960 Transfer From Fund 960	\$0	\$0	\$64,000	\$64,808	\$64,808	\$0	
49240 Developer Funds	\$0	\$0	\$0	\$0	\$0	\$0	
49300 Fund Balance Applied	\$0	\$0	\$48,000	\$0	\$17,648	\$0	
49310 Fund Balance-Equipment Sinking Fund	\$0	\$0	\$36,000	\$0	\$38,268	\$28,000	
49320 Fund Balance Applied-Fire Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
49400 Sale of Used Equipment	\$0	\$0	\$0	\$0	\$0	\$0	
<b>TOTAL OTHER FINANCING</b>	<b>\$0</b>	<b>\$243,074</b>	<b>\$1,147,800</b>	<b>\$1,187,770</b>	<b>\$1,251,424</b>	<b>\$3,205,280</b>	
<b>TOTAL REVENUES</b>	<b>\$509</b>	<b>\$248,394</b>	<b>\$1,154,800</b>	<b>\$1,191,624</b>	<b>\$1,258,349</b>	<b>\$3,212,580</b>	

<b>Capital Outlay 57000</b>							
<b>(For Detail in Purchases Refer to the Capital Improvement Plan)</b>							
					<b>YEAR</b>	<b>YEAR END</b>	<b>ADOPTED</b>
<b>Expenditures</b>		<b>2009</b>	<b>2010</b>	<b>BUDGET</b>	<b>TO DATE</b>	<b>ESTIMATE</b>	<b>BUDGET</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>2011</b>	<b>10/17/2011</b>	<b>2011</b>	<b>2012</b>
<b>CAPITAL PROJECTS</b>							
57120-810	Administrative Equipment	\$0	\$0	\$10,000	\$0	\$0	\$0
57120-820	Facilities Improvements	\$0	\$0	\$7,000	\$0	\$0	\$853,000
57210-810	Public Safety Equipment	\$0	\$0	\$0	\$35	\$35	\$0
57220-810	Fire Department Equipment	\$0	\$0	\$85,000	\$0	\$20,000	\$188,000
57324-810	Public Works Equipment	\$0	\$92,074	\$51,000	\$38,267	\$46,467	\$37,600
57333-820	Street Maintenance-Improvements	\$0	\$131,055	\$150,700	\$122,630	\$150,700	\$218,980
57334-820	G/GV Roundabout	\$0	\$6,677	\$300,000	\$430,373	\$900,000	\$0
57335-820	GV Reconstruction	\$0	\$0	\$0	\$15,764	\$20,000	\$1,915,000
57345-820	Stormwater Management Fund	\$0	-\$1,087	\$0	\$0	\$0	\$0
57620-820	Park Improvements	\$0	\$57,354	\$550,900	\$577,387	\$585,000	\$0
<b>TOTAL CAPITAL PROJECTS</b>		<b>\$0</b>	<b>\$286,073</b>	<b>\$1,154,600</b>	<b>\$1,184,456</b>	<b>\$1,722,202</b>	<b>\$3,212,580</b>
<b>Capital Projects</b>							
59200-300	Transfer to Fund 300	\$0	\$51,170	\$8,494	\$8,494	\$8,494	\$0
59200-430	Transfer to Fund 430	\$0	\$1,087	\$0	\$0	\$0	\$0
<b>TOTAL OTHER FINANCING</b>		<b>\$0</b>	<b>\$52,257</b>	<b>\$8,494</b>	<b>\$8,494</b>	<b>\$8,494</b>	<b>\$0</b>
<b>TOTAL CAPITAL OUTLAY</b>		<b>\$0</b>	<b>\$338,330</b>	<b>\$1,163,094</b>	<b>\$1,192,950</b>	<b>\$1,730,696</b>	<b>\$3,212,580</b>

# TOWN OF LEDGEVIEW

## Department Budgets



## Department Budgets

The Town of Ledgeview is a unique organization which operates somewhat outside of a traditional department based organization. There are many services provided by the Town, but there is not necessarily a corresponding department or department head. For example, the Town does provide some park scheduling and also has obligations for park planning and maintenance, but there is no park department or corresponding dedicated park department employee.

Therefore, and for the time being, department budgets are organized based on categories required for accounting purposes. These categories or departments are as follows:

- General Government
- Public Safety
  - Fire & Rescue
  - Public Safety – Other Services
- Public Works
- Culture, Recreation and Education
- Conservation and Development
- Other Financing and Debt Service

As the Town budget document continues to be refined in future years, the categories listed below are planned to be provided for each department and as the related organizational and department needs take shape. For the 2012 budget document, only a minimal number of these categories have been used. In future budget years, text and further detail will be provided.

- Program Description
- Mission Statements
- Performance/Output Measures
- 2012 Accomplishments
- 2013 Goals
- 2012 Budget Highlights
- Major Objectives
- The Outcomes of Our Investment Will Be

**Town of Ledgeview**  
**2012 Budget**

**General Government**

The General Government department currently includes a significant amount of overall Town operations. In future years this department may be broken down further to provide more detail. The department includes legislative services of the Town Board, legal, Town administration, elections, financial administration, Town maintenance and buildings and other general administration. These services vary widely and serve to meet many of the Towns statutory duties as well as ensure proper fiscal and other resource management.

**Mission Statement**

We provide for efficient and accurate management of Town functions including elections, financial administration, budgeting, human resources, record keeping, facilities management and legislative services. We serve as the primary point of contact for our community and provide professional and cost effective management to meet the highest standards of local government performance and accountability.

**Performance/Output Measures**

Measuring performance and output of the General Government department is difficult due to the number of activities completed by the department and the availability of measures. One measure is the number of meetings held by the Town, all of which require the development of agendas, postings, minutes and other general administration.

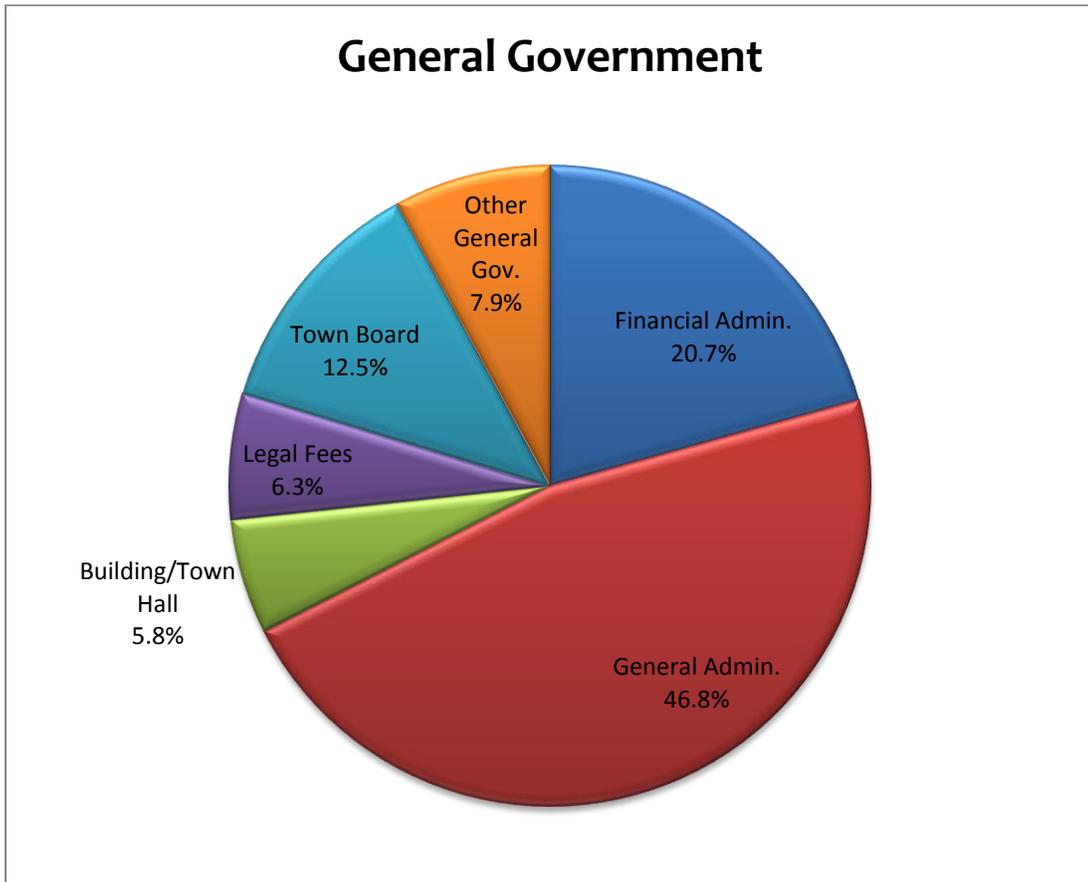
Limited other additional measures are also provided. In future years, the Town will work to develop other measures that portray an accurate measurement of the General Government department.

**2011 Accomplishments**

- Initiated further implementation of the Human Resource and Organizational Study completed in 2010.
- Developed an internal electronic filing system/structure for all Town electronic files for use on new server.
- Completion of Town Board strategic planning session and creation of strategic implementation list and major goals/objectives.
- Completion of two elections including the local spring election.

2012 Goals

- Continued refinement and development of the Town budget document and reporting, including increased development of performance measures.
- Exploration of additional software and technology upgrades to further improve efficiency and record keeping.
- Conversion and upgrades to all Town forms, handouts, permits, etc. for consistency with Town Municipal Code.
- Publication of the Town newsletter a minimum of three times and continued use and promotion of Social Media.



General Government 51000							
					YEAR	YEAR END	ADOPTED
	Expenditures	2009	2010	BUDGET	TO DATE	ESTIMATE	BUDGET
		ACTUAL	ACTUAL	2011	9/28/2011	2011	2012
<b>FINANCIAL ADMINISTRATION (51500)</b>							
51510-210	Auditing Contract Services	\$8,400	\$9,222	\$10,000	\$9,000	\$9,000	\$10,500
51510-212	Auditing Services (Outside of Contract	\$0	\$373	\$500	\$0	\$0	\$1,000
51530-210	Property Assessor Contract	\$16,800	\$17,600	\$18,500	\$13,800	\$18,500	\$18,500
51530-211	Assessor Wage- Bldg Permit Fee Reimbursement	\$2,720	\$4,325	\$1,750	\$0	\$2,320	\$2,200
51530-217	Property Revaluation	\$0	\$0	\$0	\$0	\$0	\$0
51530-300	Assessor Supplies & Expenses	\$0	\$0	\$0	\$0	\$0	\$0
51530-310	Assessor Postage	\$130	\$198	\$300	\$183	\$185	\$300
51530-340	Assessor Operating Supplies	\$572	\$500	\$300	\$571	\$575	\$600
51530-590	Manufacturing Assessment Fee	\$0	\$356	\$300	\$0	\$355	\$300
51520-110	Treasurer Salary	\$13,375	\$13,375	\$27,500	\$10,048	\$13,750	\$28,000
51520-120	Deputy Treasurer Salary/Wage	\$8,320	\$8,320	\$17,800	\$6,460	\$8,840	\$18,500
51520-121	Deputy Treasurer - Overtime	\$0	\$0	\$100	\$0	\$0	\$100
51520-130	Treasurer/Dep. Treasurer FICA	\$1,660	\$1,660	\$3,600	\$1,251	\$1,728	\$3,600
51520-131	Treasurer/Dep. Treasurer Retirement	\$1,736	\$1,736	\$3,800	\$1,263	\$1,616	\$2,800
51520-132	Treasurer/Dep. Treasurer Health/Dental	\$3,006	\$3,909	\$8,500	\$3,665	\$4,887	\$12,000
51520-133	Treasurer/Dep. Treasurer ST/LT Disability	\$416	\$416	\$0	\$312	\$416	\$950
51520-134	Treasurer/Dep. Treasurer Life Insurance	\$159	\$159	\$0	\$119	\$159	\$318
51520-320	Treasurer/Dep. Treasurer Pubs, Subs, Dues	\$1,154	\$1,157	\$1,000	\$55	\$60	\$100
51520-330	Treasurer/Dep. Treasurer Travel/Mileage	\$628	\$545	\$900	\$267	\$900	\$900
51520-331	Treasurer/Dep. Treasurer Training & Seminars	\$779	\$474	\$1,000	\$548	\$600	\$800
51520-340	Treasurer/Dep. Treasurer Operating Supplies						
<b>TOTAL FINANCIAL ADMINISTRATION</b>		<b>\$59,855</b>	<b>\$64,324</b>	<b>\$95,850</b>	<b>\$47,542</b>	<b>\$63,891</b>	<b>\$101,468</b>
<b>GENERAL ADMINISTRATION (51400)</b>							
<u>Election Expenses</u>							
51440-120	Election Wages	\$2,506	\$4,347	\$3,000	\$2,439	\$2,500	\$10,000
51440-240	Maintenance/Repair -Voting Machine	\$636	\$256	\$750	\$487	\$500	\$750
51440-321	Election Legal Notices	\$1,237	\$1,715	\$1,500	\$1,148	\$1,200	\$2,500
51440-331	Election Training & Seminars	\$50	\$100	\$500	\$0	\$500	\$500
51440-340	Election Operating Supplies	\$719	\$1,734	\$2,000	\$1,094	\$1,100	\$4,000
51440-341	Election Worker Food/Beverage	\$340	\$695	\$500	\$286	\$300	\$1,400
	Subtotal Elections	\$5,488	\$8,847	\$8,250	\$5,454	\$6,100	\$19,150
<u>Office Salary &amp; Benefits</u>							
51420-110	Clerk/Deputy Clerk Salary	\$38,000	\$38,000	\$59,300	\$28,135	\$38,500	\$39,000
51420-130	Clerk/Deputy Clerk FICA	\$2,907	\$2,907	\$4,700	\$2,152	\$2,945	\$3,000
51420-131	Clerk/Deputy Clerk Retirement	\$3,040	\$3,040	\$4,900	\$2,153	\$2,754	\$2,400
51420-132	Clerk/Deputy Clerk Health/Dental	\$8,025	\$8,865	\$15,200	\$8,463	\$11,283	\$15,000
51420-133	Clerk/Deputy Clerk ST/LT Disability	\$1,046	\$1,046	\$0	\$785	\$1,046	\$1,150
51420-134	Clerk/Deputy Clerk Life Insurance	\$318	\$318	\$0	\$239	\$318	\$318
51420-320	Clerk/Deputy Clerk Pubs, Subs, Dues	\$185	\$90	\$200	\$255	\$255	\$205
51420-330	Clerk, Deputy Clerk Travel, Mileage	\$610	\$179	\$750	\$100	\$340	\$750
51420-331	Clerk/Deputy Clerk Training & Seminar	\$473	\$165	\$700	\$359	\$400	\$700
51420-340	Clerk/Deputy Clerk Operating Supplies						
	Subtotal Office Salary & Benefits	\$54,604	\$54,610	\$85,750	\$42,641	\$57,841	\$62,523
<u>Office Technology</u>							
51430-212	General Office Contract Tech Maintenance	\$2,830	\$10,101	\$5,000	\$1,531	\$4,531	\$8,000
51430-223	General Office Telephone	\$2,397	\$1,916	\$2,000	\$1,281	\$1,761	\$2,400
51430-224	General Office Internet Access	\$600	\$539	\$600	\$360	\$494	\$600
51430-241	General Office Communication Maintenance/Repair	\$7,743	\$7,002	\$7,000	\$6,489	\$6,500	\$10,000

51430-242	General Office Equipment Maintenance/Repair	\$7,009	\$6,729	\$7,300	\$4,995	\$6,045	\$10,000
51430-310	General Office Supplies	\$7,181	\$12,135	\$7,000	\$6,331	\$7,700	\$10,000
51430-311	General Office Postage	\$3,165	\$3,355	\$4,500	\$1,054	\$1,341	\$4,500
51430-341	General Small Tools/Equipment	\$8,392	\$13,387	\$6,500	\$275	\$6,500	\$11,000
	Subtotal Office Technology	\$39,317	\$55,165	\$39,900	\$22,316	\$34,872	\$56,500
	<u>Town Administrator Expenses</u>						
51410-110	Administrator Salary	\$64,000	\$64,000	\$66,000	\$48,231	\$66,000	\$68,000
51410-130	Administrator FICA	\$4,896	\$4,896	\$5,100	\$3,690	\$5,100	\$5,300
51410-131	Administrator Retirement	\$5,120	\$5,120	\$5,300	\$3,691	\$4,722	\$4,100
51410-132	Administrator Health/Dental	\$4,963	\$5,483	\$6,500	\$5,061	\$6,747	\$7,500
51410-133	Administrator ST/LT Disability	\$452	\$452	\$0	\$373	\$498	\$550
51410-134	Administrator Life Insurance	\$318	\$318	\$0	\$239	\$318	\$318
51410-220	Administrator Telephone	\$713	\$709	\$750	\$519	\$725	\$750
51410-320	Administrator Pubs, Subs, Dues	\$61	\$201	\$200	\$682	\$682	\$700
51410-330	Administrator Travel, Mileage	\$1,310	\$928	\$1,400	\$889	\$1,090	\$1,600
51410-331	Administrator Training/Seminar	\$1,052	\$947	\$1,200	\$1,071	\$1,100	\$1,200
51410-340	Administrator Operating Expenses	\$0					
	Subtotal Administrator Expenses	\$82,885	\$83,053	\$86,450	\$1,960	\$86,982	\$90,018
51430-342	Dog License Fees to Brown County	\$1,288	\$1,299	\$1,300	\$0	\$1,300	\$1,300
	<b>TOTAL GENERAL ADMINISTRATION</b>	<b>\$183,582</b>	<b>\$202,975</b>	<b>\$221,650</b>	<b>\$72,371</b>	<b>\$187,095</b>	<b>\$229,491</b>
	<b>GENERAL BUILDING, MUNICIPAL FACILITIES (51600)</b>						
	<u>Town Hall/Fire Station #1 Supplies &amp; Expenses</u>						
51610-220	Municipal Building Gas/Electricity	\$4,350	\$4,752	\$4,500	\$3,174	\$6,606	\$7,200
51610-221	Municipal Building Sewer/Water	\$3,129	\$2,731	\$2,700	\$0	\$2,700	\$2,600
51610-240	Municipal Building Shop/Cleaning Supplies	\$626	\$125	\$500	\$236	\$300	\$500
51610-241	Municipal Building Custodial Services	\$2,000	\$2,000	\$2,200	\$1,550	\$2,000	\$2,200
51610-340	Municipal Building Operating Supplies	\$765	\$548	\$600	\$232	\$260	\$600
51610-350	Municipal Building Maintenance/Repair	\$3,929	\$11,078	\$6,500	\$5,084	\$5,565	\$6,500
51610-	Security and Alarm Monitoring						
	<u>Fire Station #2 Supplies &amp; Expenses</u>						
51620-220	Fire Station #2 Gas/Electricity	\$4,584	\$ 3,908	\$ 5,000	\$2,807	\$3,700	\$5,000
51620-224	Fire Station #2 Internet	\$0	\$ 288	\$0	\$576	\$900	\$900
51620-240	Fire Station #2 Shop/Cleaning Supplies	\$0	\$ 79	\$ 300	\$44	\$44	\$300
51620-241	Fire Station #2 Custodial Services	\$480	\$ 480	\$ 650	\$360	\$480	\$650
51620-340	Fire Station #2 Operating Supplies	\$85	\$ 88	\$ 300	\$125	\$200	\$300
51620-350	Fire Station #2 Maintenance/Repair Facilities	\$1,661	\$ 1,950	\$ 1,800	\$1,369	\$1,475	\$1,800
	<b>TOTAL GENERAL BUILDING, TOWN HALL</b>	<b>\$21,609</b>	<b>\$28,029</b>	<b>\$25,050</b>	<b>\$15,557</b>	<b>\$24,230</b>	<b>\$28,550</b>
	<b>LEGAL AND MUNICIPAL COURT FEES (51200 &amp; 51300)</b>						
51200-210	Legal Representation - Court	\$0	\$13,504	\$10,000	\$13,875	\$17,375	\$10,000
51200-310	Municipal Court Office Supplies	\$315	\$725	\$1,000	\$185	\$185	\$1,000
51300-210	Legal Representation - General Government	\$35,373	\$24,585	\$20,000	\$13,265	\$16,065	\$20,000
	<b>TOTAL LEGAL FEES</b>	<b>\$35,688</b>	<b>\$38,814</b>	<b>\$31,000</b>	<b>\$27,325</b>	<b>\$33,625</b>	<b>\$31,000</b>
	<b>LEGISLATIVE (TOWN BOARD) (51100)</b>						
51100-120	Town Board Member Salaries	\$28,000	\$28,000	\$28,000	\$21,000	\$28,000	\$28,000
	Town Chair @ \$8000 per year						
	Supervisors @ \$5,000 per year						
51100-130	Town Board FICA	\$2,154	\$2,152	\$2,500	\$1,607	\$2,200	\$2,300
51100-140	Committee/Commission Stipends	\$150	\$125	\$400	\$0	\$400	\$400
51100-311	Newsletter Postage	\$2,462	\$2,774	\$3,000	\$1,223	\$1,508	\$2,500
51100-320	Newsletter Publishing	\$4,007	\$3,321	\$3,200	\$2,477	\$3,270	\$3,400
51100-320	Legal Notices - Publishing	\$5,535	\$4,731	\$5,000	\$3,893	\$5,000	\$5,000
51100-322	Town Board Pubs, Subs, Dues	\$955	\$2,551	\$3,000	\$3,010	\$3,010	\$3,000
51100-330	Town Board Travel/Mileage	\$450	\$598	\$600	\$0	\$200	\$600

51100-331	Town Board Workshops	\$250	\$278	\$850	\$60	\$60	\$850
51100-340	Town Board Operating Supplies	\$1,098	\$11,498	\$12,000	\$12,607	\$12,607	\$15,000
<b>TOTAL LEGISLATIVE (TOWN BOARD)</b>		<b>\$45,061</b>	<b>\$56,028</b>	<b>\$58,550</b>	<b>\$45,877</b>	<b>\$56,255</b>	<b>\$61,050</b>
<b>OTHER GENERAL GOVERNMENT (51900)</b>							
51910-000	Uncollected Personal Property	\$656	\$458	\$800	\$686	\$700	\$800
51930-510	Insurance - Property	\$910	\$924	\$1,100	\$0	\$1,300	\$1,300
51930-511	Insurance- Liability	\$2,820	\$4,095	\$3,000	\$0	\$3,000	\$4,500
51930-512	Insurance -Employee Bonds	\$0	\$0	\$300	\$625	\$625	\$625
51930-513	Insurance - Worker's Compensation	\$7,805	\$4,413	\$4,000	\$256	\$3,600	\$4,000
51930-514	Insurance- Inland Marine	\$0	\$0	\$0	\$82	\$82	\$100
51930-515	Insurance -Umbrella	\$1,967	\$1,986	\$2,000	\$0	\$2,100	\$2,100
51930-516	Insurance- Crime	\$875	\$250	\$250	\$0	\$250	\$250
51930-517	Insurance -Public Officials Liability	\$3,710	\$3,710	\$3,800	\$0	\$4,000	\$4,000
51930-518	Insurance - Auto Liability	\$358	\$300	\$500	\$0	\$300	\$500
51930-740	Insurance - Uninsured Losses	\$0	\$0	\$0	\$0	\$0	\$0
51940-133	Employee Education Reimbursement	\$692	\$835	\$2,500	\$1,869	\$3,700	\$7,000
51950-901	General Government Contingency	\$0	\$0	\$0	\$0	\$0	\$6,034
51950-902	Emergency Management	\$226	\$0	\$2,500	\$0	\$2,500	\$7,500
51940-	Employee Assistance Program						
	Town Events, Awards & Memorials						
<b>TOTAL OTHER GOVERNMENT</b>		<b>\$20,019</b>	<b>\$16,971</b>	<b>\$20,750</b>	<b>\$3,518</b>	<b>\$22,157</b>	<b>\$38,709</b>
<b>TOTAL GENERAL GOVERNMENT</b>		<b>\$365,814</b>	<b>\$407,141</b>	<b>\$452,850</b>	<b>\$212,190</b>	<b>\$387,253</b>	<b>\$490,268</b>

**Town of Ledgeview**  
**2012 Budget**

**Public Safety – Fire & Rescue**

The Ledgeview Fire Department includes a volunteer fire department consisting of approximately 40 members. The department has a newly created part-time Fire Chief who is paid an annual salary as well as department officers who provide further leadership. Services provided by the department include, but are not limited to, fire suppression, accident clean-up, vehicle extrication, public education and fire inspections. The department utilizes mutual aid agreements to further supplement services.

Mission Statement

The mission of the Fire Department will be included in the 2013 budget document.

Performance/Output Measures

One of the most basic performance/output measures of a fire department is the number of calls responded to in a given year.

Fire is also responsible for completing fire inspections and the monitoring/enforcement of burning permits issues by Town office staff.

2011 Accomplishments

- Successful continuation of fire suppression services during the transition of the chief to a part-time position.
- Research and development of the radio system improvements and operability project.

2012 Goals

- Conduct a table top exercise with all departments and individuals involved in the Ledgeview Emergency Operations Plan.
- Enhance training for calls that are dispatched.
- Improve our Public Safety & Educational events for all members of the family with a significant emphasis on fire safety in the home.
- Continue to support countywide emergency radio system improvements and interoperability.
- Continue to support countywide development and implementation of MABAS. (Mutual Aid Box Alarm System)
- Develop a training plan and coordinate training activities to assure better utilization and effectiveness of training hours for department personnel.

- Re-enforce a proactive business inspection program to enhance public safety and reduce fire loss in the Town of Ledgeview.

**Town of Ledgeview**  
**2012 Budget**

**Public Safety – Other Services**

Other services provided within the public safety category include law enforcement and building inspection. Building inspection will transition from a salary employee position to one of that will be contracted with for service with a certified inspector. Ledgeview receives law enforcement services from the Brown County Sheriff's Department and does so by nature of Town status. The Town will continue to monitor data and service needs for future consideration of police protection beyond the current service received.

**Mission Statement**

Through the use of contracted services, we provide our community a professional and timely response to requests for services which includes the fair and equitable application of the law, regulations and Town ordinances to meet the highest expectations of public safety in our community.

**Performance/Output Measures**

Again, one of the most basic performance-output measures of the Brown County Sheriff's Deputies is total calls per year.

Another measurement of department output is type of calls. This level of data will be provided for in up-coming budget documentation.

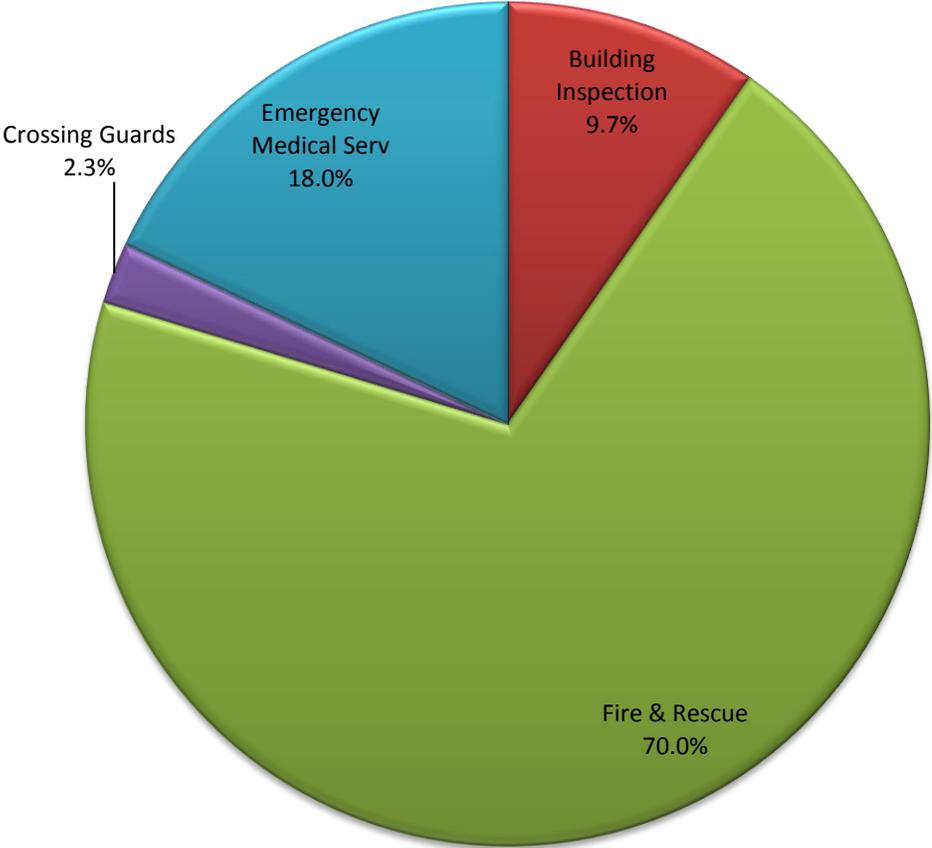
**2011 Accomplishments**

- Continued to improve the building permit issuance process with new forms/checklists.

**2012 Goals**

- Development of a law enforcement reporting process to the Town Board for improved accountability, trend tracking and evaluation of services.
- Continued review of the Town permitting process to improve overall customer service.

# Public Safety



Public Safety 52000							
					YEAR	YEAR END	ADOPTED
	Expenditures	2009	2010	BUDGET	TO DATE	ESTIMATE	BUDGET
		ACTUAL	ACTUAL	2011	9/28/2011	2011	2012
<b>BUILDING INSPECTION (52400)</b>							
52400-110	Building Inspection Salary	\$27,400	\$18,915	\$62,000	\$50,058	\$68,500	\$35,000
52400-130	Building Inspection FICA	\$2,096	\$1,447	\$4,800	\$3,747	\$5,300	\$2,700
52400-131	Building Inspection Retirement	\$2,192	\$1,480	\$5,000	\$3,831	\$4,900	\$0
52400-132	Building Inspection Health/Dental	\$5,540	\$4,442	\$12,000	\$13,889	\$17,466	\$0
52400-133	Building Inspection ST/LT Disability	\$1,566	\$1,566	\$0	\$1,175	\$1,566	\$0
52400-134	Building Inspection Life Insurance	\$318	\$318	\$0	\$239	\$318	\$0
52400-220	Building Inspection Telephone	\$209	\$172	\$250	\$397	\$519	\$600
52400-310	Building Inspection Office Supplies	\$269	\$3,401	\$300	\$161	\$300	\$300
52400-311	Building Inspector Postage	\$22	\$23	\$40	\$9	\$17	\$40
52400-320	Building Inspector Pubs, Subs, Dues	\$0	\$0	\$75	\$20	\$20	\$75
52400-330	Building Inspector Travel/Mileage	\$2,867	\$1,754	\$8,000	\$3,658	\$8,000	\$8,000
52400-331	Building Inspector Training/Seminars	\$595	\$0	\$400	\$495	\$495	\$400
52400-340	Building Inspector Operating Supplies	\$303	\$269	\$400	\$0	\$400	\$400
52400-341	Building Inspector Small Tools/Equipment	\$0	\$0	\$250	\$0	\$250	\$250
<b>TOTAL BUILDING INSPECTION</b>		<b>\$43,377</b>	<b>\$33,788</b>	<b>\$93,515</b>	<b>\$77,679</b>	<b>\$108,051</b>	<b>\$47,765</b>
<b>FIRE &amp; RESCUE (52200)</b>							
<u>Firefighters Compensation</u>							
52200-111	Officer/ Maintenance/ Preplan/ Prevention	\$542	\$3,718	\$20,000	\$1,075	\$12,000	\$20,000
52200-112	Fire Inspection Wages	\$5,491	\$5,377	\$5,900	\$2,727	\$5,500	\$6,000
52200-121	Fire Calls/ Meetings/ Per Diems	\$22,737	\$33,871	\$26,000	\$0	\$24,000	\$26,000
52200-122	Task Force Wages	\$2,845	\$3,187	\$3,400	\$4,263	\$3,400	\$3,400
52200-130	FICA	\$2,404	\$2,366	\$4,500	\$291	\$3,500	\$4,500
52200-131	Retirement (WRS)	\$11,620	\$0	\$0	\$0	\$0	\$0
52200-132	Task Force- Social Security & Medicare	\$218	\$244	\$260	\$326	\$260	\$260
52200-133	Retirement-LOSA	\$0	\$11,608	\$11,920	\$0	\$11,920	\$13,800
<u>Operations &amp; Maintenance</u>							
52200-191	Hepatitis Shots/ Physicals	\$84	\$0	\$500	\$727	\$727	\$500
52200-212	Technology Serv.- Contract	\$1,936	\$1,832	\$2,400	\$1,374	\$2,400	\$2,400
52200-220	Telephone	\$1,001	\$1,052	\$1,100	\$801	\$800	\$1,100
52200-224	Technology Services	\$66	\$60	\$200	\$1,141	\$1,300	\$1,600
52200-226	Hydrant Rental (Fire Protection)	\$153,159	\$153,149	\$155,000	\$149,960	\$152,777	\$153,500
52200-242	Maintenance/ Repair-Vehicles-Service	\$5,048	\$270	\$7,000	\$1,849	\$2,500	\$7,000
52200-245	Maintenance/ Repair-Equipment-Service	\$2,527	\$1,286	\$4,000	\$1,489	\$2,500	\$4,000
52200-310	General Supplies	\$3,195	\$4,236	\$5,000	\$1,394	\$3,000	\$5,000
52200-320	Dues, Subscriptions, Etc.	\$1,055	\$1,060	\$1,200	\$1,570	\$1,600	\$1,700
52200-330	Travel/ Mileage	\$1,017	\$990	\$2,400	\$335	\$1,200	\$2,000
52200-331	Training & Seminars	\$15,600	\$885	\$22,000	\$1,198	\$21,500	\$24,000
52200-341	Small Tools/ Gear/ Equipment	\$7,111	\$15,292	\$22,800	\$11,597	\$18,000	\$22,800
52200-342	Fuel Expense	\$1,660	\$2,859	\$2,500	\$1,964	\$2,500	\$2,800
52200-343	Foods/ Sundrie/ Annual Banquet	\$3,924	\$3,679	\$1,500	\$1,305	\$1,305	\$1,500
52200-344	Task Force Supplies	\$212	-\$126	\$375	\$212	\$340	\$340
52200-350	Repair/ Maintenance-Vehicles-Parts	\$2,989	\$5,850	\$2,500	\$2,458	\$4,000	\$4,000
52200-351	Repair/ Maintenance-Equipment-Parts	\$1,079	\$1,008	\$1,500	\$815	\$1,200	\$1,500
52200-352	Replacement of Bad Hose	\$1,540	\$1,399	\$2,000	\$2,000	\$1,800	\$2,500
52200-393	Fundraising-Petty Cash Expense	\$15,612	\$27,070	\$25,000	\$16,227	\$25,000	\$25,000
52200-394	Knox Box Expense	\$0	\$0	\$2,000	\$563	\$593	\$2,000
52200-510	Worker's Comp Insurance	\$4,219	\$3,622	\$3,100	\$0	\$2,900	\$3,100
52200-511	Auto Insurance	\$1,168	\$1,556	\$1,700	\$0	\$1,600	\$1,700
<b>TOTAL FIRE &amp; RESCUE</b>		<b>\$270,059</b>	<b>\$287,400</b>	<b>\$337,755</b>	<b>\$207,661</b>	<b>\$310,122</b>	<b>\$344,000</b>

<b>EMERGENCY MEDICAL SERVICES (52300)</b>							
<u>Contract EMS Services</u>							
52300-211	Contract Service - City of De Pere	\$55,329	\$57,446	\$62,000	\$44,056	\$62,000	\$76,000
52300-212	Contract Service - County Rescue	\$8,858	\$9,296	\$9,800	\$9,672	\$9,672	\$12,500
<b>TOTAL EMERGENCY MEDICAL SERVICES</b>		<b>\$64,187</b>	<b>\$66,742</b>	<b>\$71,800</b>	<b>\$53,728</b>	<b>\$71,672</b>	<b>\$88,500</b>
<b>OTHER PUBLIC SAFETY EXPENSES (52100)</b>							
<u>Contract Crossing Guard Services</u>							
52100-295	Contract Service - City of De Pere	\$9,148	\$11,243	\$11,000	\$0	\$11,000	\$11,500
<b>TOTAL OTHER PUBLIC SAFETY EXPENSES</b>		<b>\$9,148</b>	<b>\$11,243</b>	<b>\$11,000</b>	<b>\$0</b>	<b>\$11,000</b>	<b>\$11,500</b>
<b>PUBLIC SAFETY TOTAL</b>		<b>\$386,771</b>	<b>\$399,172</b>	<b>\$514,070</b>	<b>\$339,068</b>	<b>\$500,845</b>	<b>\$491,765</b>

**Town of Ledgeview**  
**2012 Budget**

**Public Works**

The Town public works program is not defined by a particular department or personnel, but services which it provides. Public works includes highway and street maintenance, sanitation, as well as other road related facilities such as street lights and drainage. The Town completes the majority of services through contracting and the assistance of a consulting Town Engineer.

**Mission Statement**

We responsibly manage transportation and drainage facilities in a safe, efficient and fiscally responsible manner to provide the highest quality of life to our residents, visitors and taxpayers of our community. Our contracted services are managed to ensure high quality, value and performance for all our community.

**Performance/Output Measures**

Development of measures for this department is in progress. Miles of road in the Town is one means of measurement. The overall mileage of locally managed roads continues to increase.

Addressing GIS data collection, drainage, signage requirements, street maintenance and other miscellaneous repairs and maintenance are also major functions of this department.

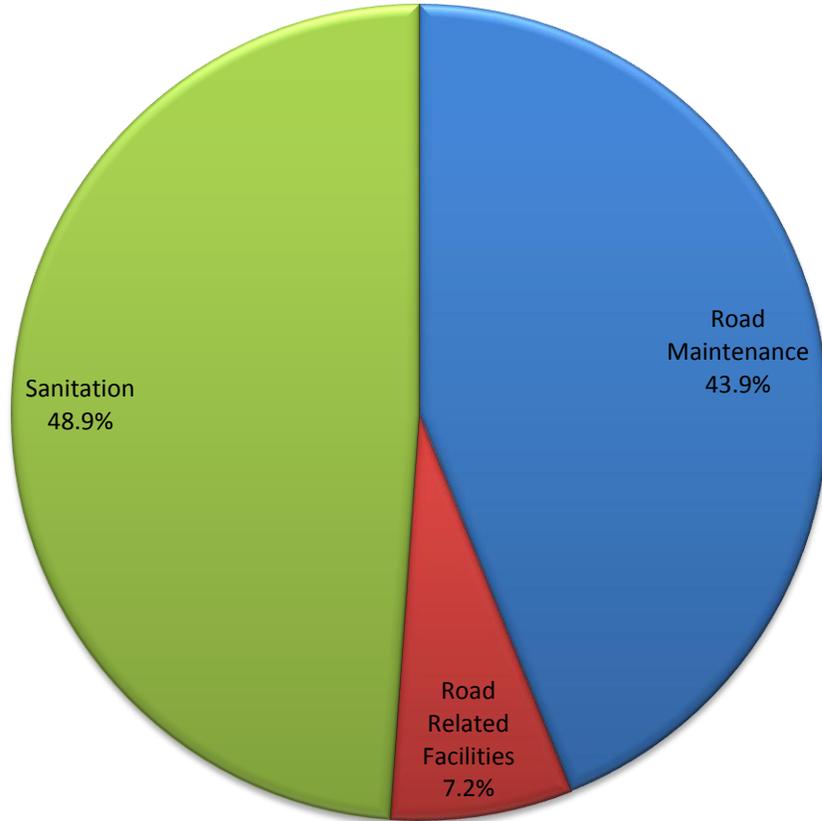
**2011 Accomplishments**

- Dollar Road repaving project.
- Crackfill work completed on numerous other roads and significant road maintenance completed.
- Sign retroreflectivity policy and related replacement efforts have commenced.
- Oversight of park construction projects.

**2012 Goals**

- Review of Town ordinances, policies and permitting processes for public works with assistance from the Town Engineer.
- Monitor reconstruction of the CTH GV/Monroe Road project.
- Finalize trail/connectivity study along with related policy creation/adoption as needed.
- Update the Ledgeview official map.

## Public Works



<b>Public Works 53000</b>							
				<b>YEAR</b>	<b>YEAR END</b>	<b>ADOPTED</b>	
<b>Expenditures</b>				<b>2009</b>	<b>2010</b>	<b>BUDGET</b>	<b>TO DATE</b>
				<b>ACTUAL</b>	<b>ACTUAL</b>	<b>2011</b>	<b>9/28/2011</b>
						<b>ESTIMATE</b>	<b>BUDGET</b>
						<b>2011</b>	<b>2012</b>
<b>HIGHWAY &amp; STREET MAINTENANCE (53310/53311)</b>							
<u>Maintenance</u>							
53311-231	Public Works Equipment Rental	\$500	\$165	\$1,500	\$242	\$242	\$2,000
53311-232	Public Works Contract Services (sweeping, ditch mowing, etc	\$22,139	\$24,470	\$20,000	\$5,535	\$5,798	\$15,000
53310-000	Road Maintenance (County levy match)	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
53310-210	Engineering Services - Contract	\$33,668	\$33,518	\$28,000	\$19,928	\$27,428	\$28,000
53310-212	GIS Technology Services - Contract	\$9,631	\$7,000	\$6,500	\$3,846	\$6,500	\$6,500
53310-213	Engineering Services - Contract (Other - CBCWA)	\$825	\$365	\$500	\$0	\$0	\$500
53311-233	P.W. Snow Removal - Contract	\$102,560	\$76,719	\$70,000	\$102,743	\$135,000	\$100,000
53311-245	P.W. Repair/Maintenance Equipment - Outside Services	\$234	\$9	\$500	\$76	\$76	\$500
53311-246	P.W. Repair/Maintenance Equipment - Supplies	\$135	\$312	\$500	\$0	\$300	\$500
53311-342	P.W. Vehicle Fuel/Oil	\$4,434	\$3,651	\$4,600	\$3,292	\$4,600	\$4,600
53311-354	P.W. Snow Removal Supplies and Salt Contract	\$20,343	\$30,718	\$20,000	\$4,610	\$30,000	\$30,000
53311-355	Road Sign, Barrier, Safety Equipment	\$2,751	\$3,100	\$6,500	-\$18	\$6,500	\$6,500
53311-356	P.W. Tools/Shop Supplies	\$2,231	\$2,079	\$3,000	\$268	\$3,000	\$3,000
<u>Public Works Department Wages &amp; Benefits</u>							
53311-110	Public Works Salary	\$16,300	\$17,801	\$13,000	\$13,537	\$18,464	\$13,500
53311-120	Public Works Wages	\$18,329	\$17,540	\$25,000	\$12,199	\$14,775	\$15,000
53311-121	Public Works Overtime	\$538	\$394	\$500	\$791	\$961	\$1,000
53311-130	Public Works FICA	\$2,690	\$2,734	\$3,000	\$2,060	\$2,616	\$2,200
53311-131	Public Works Retirement	\$2,813	\$2,843	\$3,200	\$1,999	\$2,396	\$1,700
53311-132	Public Works Health/Dental	\$3,259	\$4,030	\$4,800	\$3,606	\$4,808	\$6,500
53311-133	Public Works ST/LT Disability	\$718	\$537	\$0	\$402	\$537	\$550
53311-134	Public Works Life Insurance	\$347	\$229	\$0	\$172	\$229	\$115
53311-136	Public Works Employee Clothing Allowance	\$275	\$142	\$500	\$119	\$500	\$500
53311-220	Public Works Telephone/Cell Phone	\$860	\$1,064	\$1,300	\$702	\$1,052	\$1,300
53311-311	Public Works Postage	\$0	\$0	\$25	\$0	\$25	\$25
53311-320	Public Works Pubs, Subs & Dues	\$1,000	\$1,210	\$200	\$0	\$0	\$200
53311-330	Public Works Travel/Mileage	\$0	\$0	\$2,500	\$12	\$20	\$2,500
53311-331	Public Works Training & Seminars	\$90	\$150	\$500	\$120	\$240	\$500
<b>TOTAL HIGHWAY &amp; STREET MAINTENANCE</b>		<b>\$246,670</b>	<b>\$231,778</b>	<b>\$217,125</b>	<b>\$177,241</b>	<b>\$267,067</b>	<b>\$243,690</b>
<b>ROAD RELATED FACILITIES</b>							
53420-220	Street Lighting	\$33,375	\$34,611	\$39,000	\$24,276	\$35,656	\$40,000
<b>TOTAL ROAD RELATED FACILITIES</b>		<b>\$33,375</b>	<b>\$34,611</b>	<b>\$39,000</b>	<b>\$24,276</b>	<b>\$35,656</b>	<b>\$40,000</b>
<b>SANITATION (53600)</b>							
53620-290	Refuse & Garbage Collection- Contract	\$102,843	\$108,702	\$115,000	\$77,971	\$122,750	\$132,500
53620-390	Refuse & Garbage Collection- Operating Supplies	\$10,148	\$0	\$300	\$0	\$0	\$300
53621-290	Additional Bin Charge	\$10,817	\$4,323	\$5,000	\$3,156	\$5,410	\$6,200
53630-000	Refuse Disposal Charge	\$40,662	\$47,751	\$50,000	\$26,527	\$42,000	\$46,000
53631-000	Recycling Disposal Charge	\$3,643	\$0	\$2,000	\$0	\$0	\$0
53635-290	Recycling Collection - Contract	\$41,775	\$53,225	\$57,000	\$32,612	\$55,750	\$60,000
53635-292	Compost Facility Expense - Contract	\$19,687	\$20,561	\$23,000	\$0	\$24,000	\$25,000
53635-390	Recycling Collection- Operating Supplies	\$1,148	\$0	\$500	\$0	\$0	\$1,000
<b>TOTAL SANITATION</b>		<b>\$230,723</b>	<b>\$234,562</b>	<b>\$252,800</b>	<b>\$140,266</b>	<b>\$249,910</b>	<b>\$271,000</b>
<b>TOTAL PUBLIC WORKS</b>		<b>\$510,768</b>	<b>\$500,951</b>	<b>\$508,925</b>	<b>\$341,783</b>	<b>\$552,633</b>	<b>\$554,690</b>

**Town of Ledgeview**  
**2012 Budget**

**Culture, Recreation and Education**

The culture, recreation and education program includes funding for Town park maintenance and supplies, park construction projects and town-wide beautification projects other park or recreation related events or services.

Mission Statement

We seek to provide high quality park and recreation facilities and opportunities to strengthen each resident's sense of place in the community, promote health and wellness, protect environmental resources and provide recreational experiences that improve the quality of life for all.

Performance/Output Measures

No measurers have been developed to date.

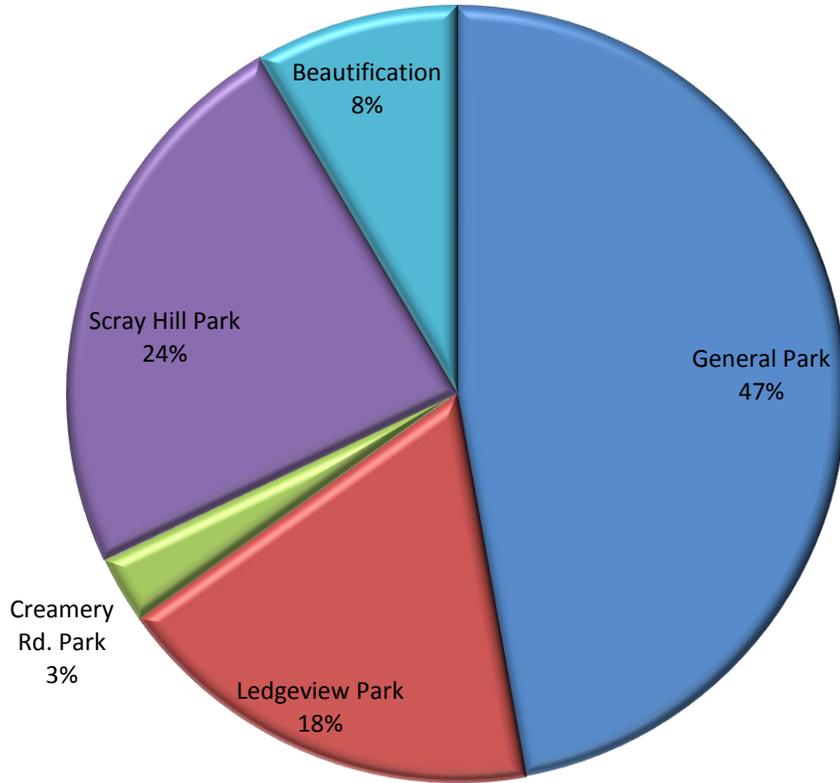
2011 Accomplishments

- Construction of playground equipment area and entrance at Winding Waters Way – thus completing the Ledgeview Park masterplan in terms of construction.
- Completion the parking lot and playground area at Scray Hill Park as per the Scray Hill Park masterplan.
- Redesign and related plantings for the new and existing round-about in Ledgeview.

2012 Goals

- Continue meetings of the Park Committee to assist Town administration with park planning, budgeting and decision making.
- Increase responsibilities of the Park Committee and formalize meeting process.
- Successful and thoughtful planning for future park related capital projects.

## Culture, Recreation & Education



Culture, Recreation & Education 55000							
Expenditures	2009	2010	BUDGET	YEAR	YEAR END	ADOPTED	
				TO DATE	ESTIMATE	BUDGET	
				10/17/2011	2011	2012	
ACTUAL	ACTUAL	2011					
<b>PARKS (55200)</b>							
55200-390 Park Improvement Expenses	\$0	\$0	\$0	\$0	\$0	\$0	
55200-391 Memorial Trees/ Plaques	\$982	\$318	\$1,000	\$0	\$0	\$1,000	
<u>Ledgeview Park</u>							
55210-221 Ledgeview Park Gas/ Electric	\$623	\$507	\$1,000	\$273	\$355	\$700	
55210-241 Ledgeview Contract Custodial	\$1,920	\$2,240	\$2,700	\$1,760	\$2,080	\$2,500	
55210-243 Ledgeview Facility Maint-Other	\$174	\$583	\$3,500	\$178	\$166	\$2,000	
55210-293 Ledgeview Park Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	
55210-340 Ledgeview Park Operating Supplies	\$253	\$208	\$500	\$119	\$120	\$500	
55210-351 Ledgeview Park Facility Maint.	\$1,676	\$2,181	\$6,000	\$1,622	\$1,650	\$5,000	
Ledgeview Park Subtotal	\$4,646	\$5,719	\$13,700	\$3,952	\$4,371	\$10,700	
<u>Creamery Road Park</u>							
55220-221 Creamery Park Gas/ Electric	\$126	\$171	\$400	\$121	\$150	\$400	
55220-222 Creamery Park Water/ Sewer	\$0	\$0	\$0	\$0	\$0	\$0	
55220-241 Creamery Park Contract Custodial	\$0	\$0	\$0	\$0	\$0	\$0	
55220-243 Creamery Facility Maint- Other	\$0	\$212	\$500	\$350	\$350	\$500	
55220-293 Creamery Park Contract Services	\$0	\$0	\$0	\$0	\$0	\$0	
55220-340 Creamery Park Operating Supplies	\$0	\$0	\$0	\$0	\$0	\$0	
55220-351 Creamery Park Facility Maint.	\$156	\$0	\$750	\$711	\$710	\$750	
Creamery Road Park Subtotal	\$282	\$383	\$1,650	\$1,182	\$1,210	\$1,650	
<u>Scray Hill Park</u>							
55230-221 Scray Hill Park Gas/ Electric	\$3,732	\$2,148	\$4,000	\$2,545	\$3,750	\$5,000	
55230-222 Scray Hill Park Water/ Sewer	\$0	\$0	\$0	\$125	\$125	\$125	
55230-241 Scray Hill Park Contract Custodial	\$0	\$1,150	\$1,000	\$920	\$1,150	\$1,300	
55230-243 Scray Hill Facility Maint- Other	\$30	\$4,032	\$5,000	-\$829	\$500	\$2,000	
55230-293 Scray Hill Park Contract Services	\$0	\$0	\$600	\$0	\$0	\$600	
55230-340 Scray Hill Park Operating Supplies	\$0	\$451	\$5,000	\$0	\$500	\$3,000	
55230-351 Scray Hill Park Facility Maint.	\$10,103	\$2,573	\$2,000	\$100	\$100	\$2,000	
Scray Hill Park Subtotal	\$13,865	\$10,354	\$17,600	\$2,861	\$6,125	\$14,025	
55240-210 Professional Planning Assistance	\$3,822	\$1,178	\$0	\$0	\$0	\$0	
55250-240 Contract Serv.- Mowing	\$17,321	\$24,679	\$22,000	\$16,655	\$19,200	\$22,000	
55250-491 Landscaping/ Weed Control	\$0	\$1,320	\$5,000	\$1,804	\$2,545	\$5,000	
<b>TOTAL PARKS</b>	<b>\$40,918</b>	<b>\$43,951</b>	<b>\$60,950</b>	<b>\$26,454</b>	<b>\$33,451</b>	<b>\$54,375</b>	
<b>BEAUTIFICATION (55700)</b>							
55710-220 Utility Expenses	\$27	\$27	\$50	\$9	\$50	\$100	
55710-340 Landscape Supplies	\$0	\$964	\$1,000	\$0	\$1,000	\$1,000	
55710-341 Banners/ Maintenance	\$300	\$200	\$1,500	\$0	\$1,500	\$1,500	
55710-342 Holiday Supplies	\$240	\$329	\$300	\$0	\$300	\$500	
55710-350 Maintenance & Repair	\$150	\$90	\$1,000	\$90	\$100	\$1,000	
55710-390 Misc. Supplies & Exp.	\$0	\$423	\$1,150	\$0	\$1,150	\$900	
<b>TOTAL BEAUTIFICATION</b>	<b>\$717</b>	<b>\$2,033</b>	<b>\$5,000</b>	<b>\$99</b>	<b>\$4,100</b>	<b>\$5,000</b>	
<b>TOTAL CULTURE, RECREATION &amp; EDUCATION</b>	<b>\$41,635</b>	<b>\$45,984</b>	<b>\$65,950</b>	<b>\$26,553</b>	<b>\$37,551</b>	<b>\$59,375</b>	

**Town of Ledgeview**  
**2012 Budget**

**Conservation and Development**

The conservation and development program includes limited funding for Town economic development efforts. It also includes all functions regarding planning and zoning including the utilization of a Plan Commission and Board of Appeals. In addition, it contains expenses related to the enforcement and overall management of Ledgeview ordinances.

**Mission Statement**

We strive to protect and promote the public health, safety, economic base and general welfare of the community and protect the environmental assets for the future through citizen participation, effective municipal codes, planning practices and professional service contracting. We shall continually work to improve the unique qualities of our community through innovative tools, collaborative approaches and strategic decision making.

**Performance/Output Measures**

The Town Planning Commission and Zoning Administrator are responsible for reviewing a variety of planning and zoning related applications. This level of data will be included in future budget documentation.

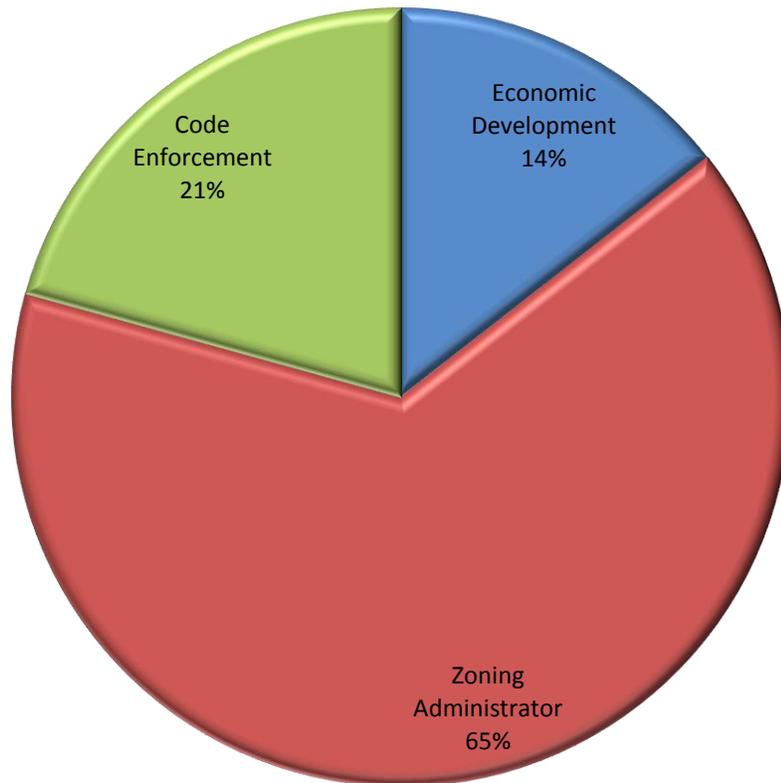
**2011 Accomplishments**

- Codification of 13 ordinances in the Town Municipal Code.

**2012 Goals**

- Ensure new municipal code changes are implemented and code is more accessible to residents.
- Hire a Community Development director for the purpose of zoning administration, economic development and planning for the community.

## Conservation & Development



<b>Conservation &amp; Development 56000</b>							
				YEAR	YEAR END	ADOPTED	
<b>Expenditures</b>				2009	2010	BUDGET	
				ACTUAL	ACTUAL	2011	
						9/6/2011	
						2011	
						2012	
<b>ECONOMIC DEVELOPMENT (56700)</b>							
56700-791	Economic Development Memberships/Initiatives	\$4,296	\$4,294	\$10,000	\$0	\$10,000	\$15,000
<b>TOTAL ECONOMIC DEVELOPMENT</b>		<b>\$4,296</b>	<b>\$4,294</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$15,000</b>
<b>PLANNING &amp; ZONING/CODE ENFORCEMENT(56900)</b>							
<u>Planning &amp; Zoning</u>							
56300-110	Zoning Administrator Salary	\$41,100	\$50,005	\$32,000	\$0	\$32,000	\$42,000
56300-130	Zoning Administrator FICA	\$3,257	\$3,966	\$2,600	\$0	\$2,600	\$3,300
56300-131	Zoning Administrator Retirement	\$3,288	\$4,000	\$2,700	\$0	\$2,700	\$2,500
56300-132	Zoning Administrator Health/Dental	\$8,310	\$12,011	\$7,000	\$0	\$7,000	\$7,000
56300-133	Zoning Administrator ST/LT Disability	\$0	\$0	\$0	\$0	\$0	\$275
56300-134	Zoning Administrator Life Insurance	\$0	\$0	\$0	\$0	\$0	\$159
56300-220	Zoning Administrator Cell Phone	\$302	\$323	\$350	\$0	\$350	\$350
56300-311	Zoning Administrator Postage	\$14	\$0	\$75	\$0	\$75	\$75
56300-320	Zoning Administrator Pubs, Subs, Dues	\$0	\$0	\$100	\$0	\$100	\$100
56300-330	Zoning Administrator Travel/Mileage	\$4,448	\$4,926	\$1,000	\$0	\$1,000	\$1,000
56300-331	Zoning Administrator Training & Seminar	\$165	\$0	\$600	\$0	\$600	\$600
56300-340	Zoning Administrator Operating Supplies	\$1,195	\$17,820	\$8,000	\$2,902	\$8,000	\$10,000
56300-140	Planning & Zoning Commission Meeting Pay	\$1,715	\$1,835	\$2,000	\$0	\$1,000	\$2,000
56410-210	Quarry Monitoring Expenses	\$0	\$276	\$1,000	\$0	\$0	\$0
<u>Code Enforcement</u>							
56900-120	Code Enforcement Wages	\$8,465	\$8,100	\$15,000	\$8,596	\$12,500	\$15,000
56900-130	Code Enforcement FICA	\$648	\$620	\$1,200	\$658	\$1,000	\$1,200
56900-131	Code Enforcement Retirement	\$0	\$0	\$1,250	\$666	\$900	\$900
56900-132	Code Enforcement Health/ Dental	\$0	\$0	\$0	\$0	\$0	\$0
56900-133	Code Enforcement ST/LT Disability Ins.	\$0	\$0	\$0	\$0	\$0	\$0
56900-134	Code Enforcement Life Ins.	\$0	\$0	\$0	\$0	\$0	\$0
56900-220	Code Enforcement Telephone/Cell phone	\$282	\$231	\$300	\$621	\$870	\$900
56900-310	Code Enforcement Office Supplies	\$536	\$192	\$400	\$1,757	\$1,800	\$400
56900-311	Code Enforcement Postage	\$181	\$67	\$350	\$143	\$350	\$350
56900-320	Code Enforcement Pubs, Subs, Dues	\$0	\$0	\$150	\$0	\$0	\$150
56900-330	Code Enforcement Travel/Mileage	\$2,034	\$1,271	\$200	\$979	\$1,929	\$2,100
56900-331	Code Enforcement Training & Seminars	\$95	\$0	\$200	\$0	\$0	\$200
56900-340	Code Enforcement Operating Supplies	\$8	\$1,900	\$0	\$0	\$0	\$300
<b>TOTAL PLANNING &amp; ZONING/CODE ENFORCEMENT</b>		<b>\$76,043</b>	<b>\$107,543</b>	<b>\$76,475</b>	<b>\$16,322</b>	<b>\$74,774</b>	<b>\$90,859</b>
<b>TOTAL CONSERVATION &amp; DEVELOPMENT</b>		<b>\$80,339</b>	<b>\$111,837</b>	<b>\$86,475</b>	<b>\$16,322</b>	<b>\$84,774</b>	<b>\$105,859</b>

**Town of Ledgeview**  
**2012 Budget**

**Other Financing and Debt Service**

This program is provided to meet the Town's budget and financing policies with regard to undesignated funds.

Mission Statement

There is no mission statement for this department, funding is guided by Town adopted budget and financing policies.

Performance/Output Measures

No measures have been developed to date.

2011 Accomplishments

- Continued reductions of overall outstanding Town debt.
- Drafting of updated budget and financial policies for future Town Board adoption.

2012 Goals

- Continued reductions of overall outstanding Town debt
- Adoption of updated budget and financial policies.

<b>Other Financing Uses 59200</b>							
					<b>YEAR</b>	<b>YEAR END</b>	<b>ADOPTED</b>
	<b>Expenditures</b>	<b>2009</b>	<b>2010</b>	<b>BUDGET</b>	<b>TO DATE</b>	<b>ESTIMATE</b>	<b>BUDGET</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>2011</b>	<b>10/17/2011</b>	<b>2011</b>	<b>2012</b>
<b>OTHER FINANCING USES</b>							
<u>General Government</u>							
59230	Transfer to Debt Service Fund	\$278,918	\$236,539	\$247,885	\$247,885	\$247,885	\$280,154
59240	Transfer to Capitol Projects	\$198,790	\$233,074	\$158,900	\$158,900	\$158,900	\$162,980
<u>Public Safety</u>							
59230	Transfer to Fund 300-Bond Payment	\$106,145	\$57,373	\$93,331	\$93,331	\$93,331	\$94,803
59240	Transfer to Capitol Projects	\$66,000	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000
<u>Culture, Recreation &amp; Education</u>							
59230	Transfer to Fund 300-Bond Payment	\$188,393	\$191,484	\$217,370	\$217,370	\$217,370	\$259,250
59240	Transfer to Capitol Projects	\$0	\$0	\$900	\$900	\$900	\$1,150
<b>TOTAL CONTINGENCY &amp; RESERVES</b>		<b>\$838,246</b>	<b>\$728,470</b>	<b>\$738,386</b>	<b>\$738,386</b>	<b>\$738,386</b>	<b>\$818,337</b>
<b>TOTAL OTHER FINANCING USES</b>		<b>\$838,246</b>	<b>\$728,470</b>	<b>\$738,386</b>	<b>\$738,386</b>	<b>\$738,386</b>	<b>\$818,337</b>

**Town of Ledgeview**  
**2012 Budget**

**Stormwater Utility**

The storm water utility will provide a dedicated source of revenue for the Town to improve, operate and maintain the storm water management system. Previously, expenditures for storm water management have come from the Town's general fund (i.e. property taxes) and/or from special assessments. The utility will reduce or eliminate the need to levy taxes for these projects and will instead apply the charges proportionally to those people who contribute to storm water runoff and receive benefit from storm water management.

**Mission Statement**

There is no mission statement developed to date for this department.

**Performance/Output Measures**

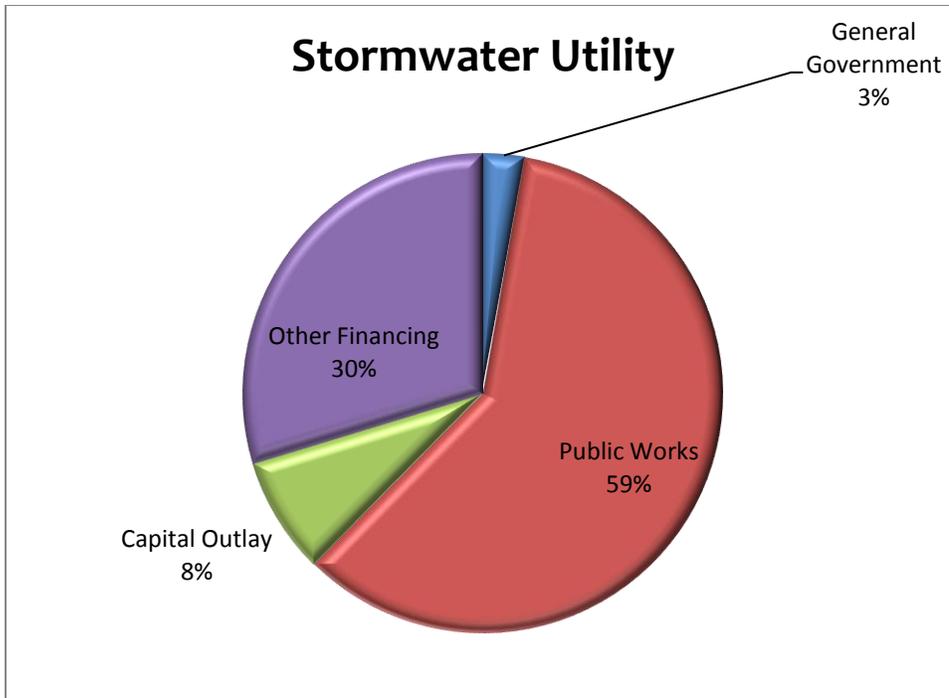
No measures have been developed to date.

**2011 Accomplishments**

- Implementation of the Storm Water Utility District.
- Commencing preliminary education components on storm water management for residents.
- Annual Stormwater pond maintenance program.

**2012 Goals**

- Monitor and enforce related stormwater management ordinances
- Enhance stormwater management education and public outreach
- Further the stormwater pond maintenance program.



430 Stormwater Utility						
				YEAR	YEAR END	ADOPTED
Revenues	2010	BUDGET	TO DATE	ESTIMATE	BUDGET	
	ACTUAL	2011	9/28/2011	2011	2012	
<b>PUBLIC CHARGES FOR SERVICES</b>						
46324 Residential Revenue (ERU)	\$0	\$132,600	\$132,527	\$132,527	\$126,562	
46325 Commercial Revenue (ERU)	\$0	\$0	\$0	\$0	\$0	
<b>TOTAL PUBLIC CHARGES FOR SERVICES</b>	\$0	\$132,600	\$132,527	\$132,527	\$126,562	
<b>MISCELLANEOUS REVENUES</b>						
48110 Interest on Investments-430	\$1	\$0	\$103	\$103	\$100	
48130 Interest on Special Assessment	\$0	\$0	\$190	\$189	\$150	
<b>TOTAL MISCELLANEOUS REVENUES</b>	\$1	\$0	\$293	\$292	\$250	
<b>OTHER FINANCING</b>						
49200-400 Transfer From Fund 400	\$41,737	\$0	\$0	\$0	\$0	
49200-420 Transfer From Fund 420	\$1,087	\$0	\$0	\$0	\$0	
<b>TOTAL OTHER FINANCING</b>	\$42,824	\$0	\$0	\$0	\$0	
<b>TOTAL REVENUES</b>	\$42,825	\$132,600	\$132,820	\$132,819	\$126,812	

<b>430 Stormwater Utility</b>							
			YEAR	YEAR END	ADOPTED		
<b>Expenditures</b>			2010	BUDGET	TO DATE	ESTIMATE	BUDGET
			ACTUAL	2011	9/28/2011	2011	2012
<b>GENERAL GOVERNMENT 51000</b>							
51300-210	Legal Representation		\$2,187	\$2,000	\$0	\$0	\$1,000
51430-310	General Office Supplies		\$0	\$1,000	\$525	\$525	\$500
51430-312	Public Education		\$0	\$5,000	\$0	\$5,000	\$2,000
51510-210	Audit/ Accounting Service		\$0	\$1,500	\$0	\$0	\$0
<b>TOTAL GENERAL GOVERNMENT</b>			<b>\$2,187</b>	<b>\$9,500</b>	<b>\$525</b>	<b>\$5,525</b>	<b>\$3,500</b>
<b>PUBLIC WORKS 53000</b>							
53310-210	Engineering-General		\$0	\$5,000	\$5,766	\$5,765	\$5,000
53310-212	Engineering-Mapping/ GIS		\$0	\$5,000	\$0	\$5,000	\$5,000
53310-213	Engineering-SWU Set-up		\$29,300	\$4,000	\$0	\$0	\$0
53310-322	Publications, Subscriptions & Dues		\$0	\$1,100	\$1,000	\$1,000	\$1,000
53311-110	Public Works-Salary		\$0	\$7,000	\$607	\$2,000	\$2,000
53311-120	Public Works-Wages		\$0	\$7,000	\$0	\$1,000	\$6,000
53311-121	Public Works-Overtime		\$0	\$500	\$0	\$0	\$0
53311-130	Public Works-FICA		\$0	\$1,100	\$46	\$200	\$800
53311-131	Public Works-Retirement		\$0	\$1,500	\$48	\$200	\$500
53311-132	Public Works-Health/ Dental		\$0	\$0	\$0	\$0	\$1,700
53311-133	Public Works-ST/LT Disability Ins.		\$0	\$0	\$0	\$0	\$100
53311-134	Public Works Life Ins.		\$0	\$0	\$0	\$0	\$350
53311-136	Public Works-Employee Clothing		\$0	\$0	\$0	\$0	\$200
53311-232	Contracted Serv.- Street Sweeping		\$0	\$12,000	\$3,895	\$8,000	\$8,000
53311-331	Training & Seminars		\$0	\$2,000	\$0	\$0	\$1,000
53441	Erosion Control/ Inspection		\$0	\$3,354	\$0	\$0	\$1,000
53442	Storm Sewer Maintenance		\$0	\$8,000	\$0	\$0	\$8,000
53443	Pond Inspections		\$228	\$8,000	\$0	\$2,000	\$5,000
53444	Pond Maintenance		\$0	\$10,000	\$0	\$5,000	\$10,000
53445	Ditch Cleaning		\$0	\$10,000	\$0	\$0	\$15,000
53640	Mowing & Weed Control		\$0	\$5,000	\$0	\$5,000	\$5,000
<b>TOTAL PUBLIC WORKS</b>			<b>\$29,528</b>	<b>\$90,554</b>	<b>\$11,362</b>	<b>\$35,165</b>	<b>\$75,650</b>
<b>CAPITAL OUTLAY 57000</b>							
57100	Pond #9 Construction Expense		\$41,875	\$0	\$0	\$0	\$0
57200	Culvert Replacement		\$0	\$9,000	\$8,339	\$8,339	\$10,000
<b>TOTAL CAPITAL OUTLAY</b>			<b>\$41,875</b>	<b>\$9,000</b>	<b>\$8,339</b>	<b>\$8,339</b>	<b>\$10,000</b>
<b>Stormwater</b>							
59230	Trans. To Fund 300		\$0	\$22,646	\$22,646	\$35,646	\$36,512
59240	Transfer to Capital Projects		\$0	\$900	\$900	\$900	\$1,150
<b>TOTAL OTHER FINANCING</b>			<b>\$0</b>	<b>\$23,546</b>	<b>\$23,546</b>	<b>\$36,546</b>	<b>\$37,662</b>
<b>TOTAL OTHER FINANCING USES</b>			<b>\$73,590</b>	<b>\$132,600</b>	<b>\$43,772</b>	<b>\$85,575</b>	<b>\$126,812</b>

**2012 Budget**

Ledgeview Sanitary District #2  
**WATER FUND**

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**Description:**

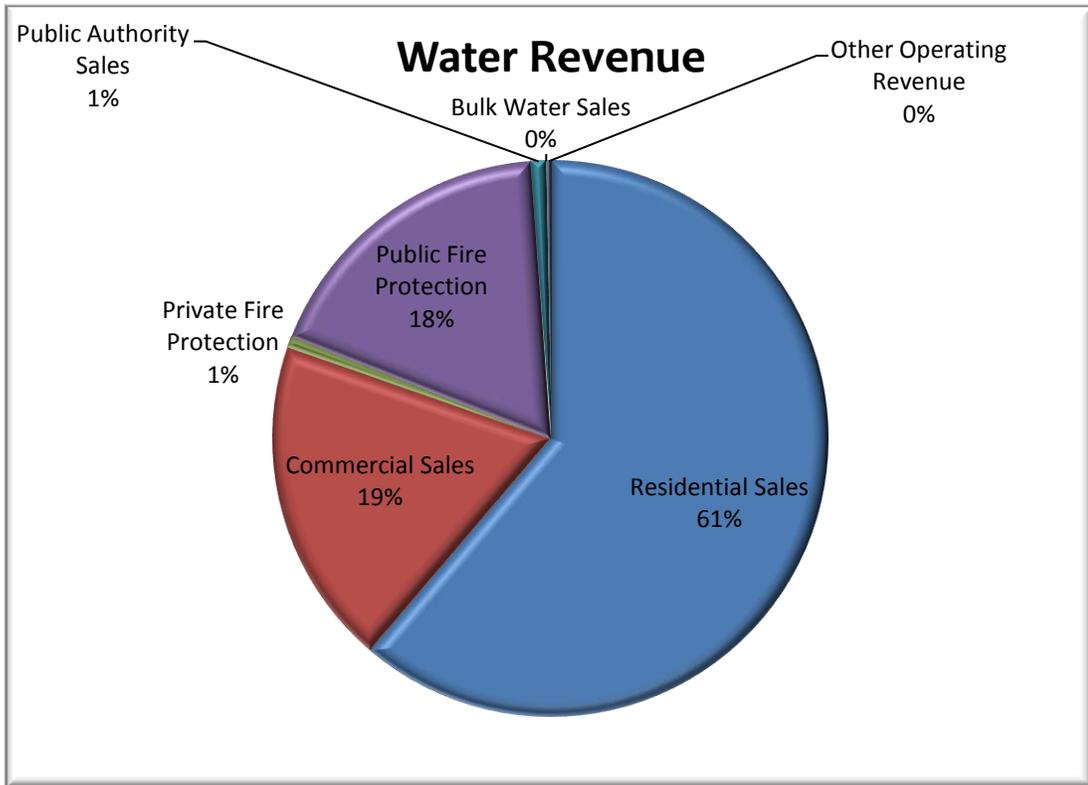
Ledgeview Sanitary District #2 first began water service in December of 1994 with its only well located at the intersection of Swan and Heritage Roads. At that time, it was projected to increase its customer base at a rate of 25 households per year. However, Ledgeview quickly realized immense growth and the need for an additional water source. The Town of Ledgeview joined other surrounding communities in search of high quality water and is now one of six members that make up the Central Brown County Water Authority (CBCWA). In their remarkable quest, an agreement was reached with Manitowoc and the CBCWA has been purchasing Lake Michigan water from them since June of 2007. The Manitowoc Public Utilities' Water Department produces some of the highest quality drinking water in the nation. Last year, as in years past, your tap water met and exceeded every federal and state drinking water health standard.

Ledgeview has two metered intake sites from the CBCWA line; LW1 is on Scray Hill Road and LW2 is on Elmview Road. A 1,000,000 gallon reservoir is located at LW1, along with a 100,000 gallon elevated water tower that stores and pressurizes the system. Because this site is the high point in Ledgeview, there are eight pressure-reducing stations at various locations throughout the system that help maintain proper flow to our customers. Our certified water system operators control the level of water in the storage facilities and the direction of flow in the mains by using a computerized, radio-controlled signal system called SCADA. The SCADA system also sets off an alarm to alert staff to changes in performance levels at any given time, day or night, seven days a week. All facilities are inspected daily and require daily reports, including weekends.

The District owns and maintains a total of 51.88 miles of water main made up of PVC pipes ranging in size from 6" to 16" with approximately 98% of the distribution system being 8" or larger. It also has 552 fire hydrants and 798 distribution valves, all maintained and operated each year to provide optimum water quality and fire service availability.

Ledgeview's water distribution system has come a long way in the past 17 years, with growth well beyond projections. We currently serve 1,791 residential homes, 198 commercial establishments and 2 schools. We take great pride in serving all our customers and will continue to do so by maintaining this top-notch system and provide constant testing of the water quality as proof for this great community.

					YEAR	YEAR END	ADOPTED
	<b>Water Revenue</b>	2009	2010	BUDGET	TO DATE	ESTIMATE	BUDGET
		ACTUAL	ACTUAL	2011	9/30/2011	2011	2012
<b>OPERATING REV - SALES OF WATER</b>							
46450-460	Residential Sales	\$790,117	\$750,708	\$791,978	\$621,012	\$824,679	\$831,151
46450-461	Commercial Sales	\$207,972	\$213,921	\$242,543	\$181,419	\$243,111	\$258,501
46450-462	Private Fire Protection	\$6,571	\$8,065	\$8,952	\$6,727	\$8,963	\$8,952
46450-463	Public Fire Protection	\$230,844	\$238,447	\$239,659	\$209,815	\$241,698	\$243,030
46450-464	Public Authority Sales	\$10,048	\$11,437	\$11,945	\$7,506	\$10,748	\$11,534
46450-465	Bulk Water Sales	\$277	\$347	\$0	\$0	\$0	\$200
<b>Total Rev From Sales Of Water</b>		<b>\$1,245,829</b>	<b>\$1,222,925</b>	<b>\$1,295,077</b>	<b>\$1,026,479</b>	<b>\$1,329,199</b>	<b>\$1,353,368</b>
<b>OTHER OPERATING REVENUES</b>							
46450-470	Forfeited Discounts	\$7,007	\$4,536	\$5,000	\$0	\$3,900	\$3,200
46450-474	Other Water Rev - labor reim, etc	\$840	\$1,109	\$750	\$0	\$450	\$450
<b>Total Other Water Operating Rev</b>		<b>\$7,847</b>	<b>\$5,645</b>	<b>\$5,750</b>	<b>\$0</b>	<b>\$4,350</b>	<b>\$3,650</b>
<b>TOTAL WATER OPERATING REVENUE</b>		<b>1,253,675</b>	<b>\$1,228,570</b>	<b>\$1,300,827</b>	<b>\$1,026,479</b>	<b>\$1,333,549</b>	<b>\$1,357,018</b>



					YEAR	YEAR END	ADOPTED
061-00-	Water Expense	2009	2010	BUDGET	TO DATE	ESTIMATE	BUDGET
53701-		ACTUAL	ACTUAL	2011	9/30/2011	2011	2012
<b>Plant Operation And Maintenance</b>							
600	Purchased Water	\$789,585	\$689,356	\$656,500	\$346,682	\$572,298	\$637,731
621-622	Power and Fuel	\$17,019	\$12,433	\$18,886	\$14,320	\$18,016	\$19,701
631	Chemicals	\$106	\$0	\$1,099	\$254	\$1,353	\$1,099
623-632-641	Supplies and Expense	\$20,497	\$17,279	\$17,600	\$17,311	\$20,113	\$22,500
625	Maintenance - Pumping Plant	\$272	\$98	\$4,000	\$3,401	\$3,500	\$2,000
635	Maintenance - Treatment Plant	\$1,791	\$30	\$200	\$1,158	\$1,158	\$1,750
650	Maintenance - Reservoirs, Tower	\$0	\$48	\$1,000	\$0	\$0	\$3,000
651	Maintenance - Mains	\$4,038	\$50	\$15,000	\$375	\$15,000	\$10,000
652	Maintenance - Services	\$1,907	\$776	\$1,500	\$0	\$0	\$1,000
653	Maintenance - Meters	\$1,298	\$1,407	\$2,750	\$1,762	\$2,025	\$2,500
654	Maintenance - Hydrants	\$1,046	\$21,965	\$26,000	\$11,973	\$12,588	\$11,500
655	Maintenance - Other Plant	\$160	\$2,202	\$10,000	\$643	\$1,000	\$5,000
600-620-630	Public Works - Salaries & Wages	\$45,809	\$47,344	\$58,280	\$33,661	\$47,928	\$55,529
& 640--408	Public Works - FICA (S.S. & Medicare)	\$3,505	\$3,560	\$4,458	\$2,534	\$3,666	\$4,248
926	Public Works - Health & Dental Ins	\$5,697	\$6,409	\$8,489	\$6,114	\$8,151	\$7,527
926	Public Works - Disability & Life Ins	\$1,293	\$1,265	\$1,369	\$978	\$1,304	\$1,214
926	Public Works - WRS (Retirement)	\$4,317	\$4,179	\$3,834	\$2,917	\$3,771	\$3,399
903	Public Works - Clothing Allowance	\$162	\$217	\$262	\$168	\$314	\$260
933	Transportation -Vehicle Appropriation to Town	\$4,000	\$4,000	\$5,100	\$3,000	\$4,000	\$4,000
933	Transportation - Gas, Oil, Insurance, etc	\$2,981	\$2,956	\$3,500	\$3,144	\$4,874	\$5,600
<b>Total Plant Operation &amp; Maintenance</b>		<b>\$905,483</b>	<b>\$815,574</b>	<b>\$839,827</b>	<b>\$450,395</b>	<b>\$721,059</b>	<b>\$799,558</b>
<b>Administration &amp; General Expense</b>							
901-902-920	Administrative - Salaries & Wages	\$47,444	\$45,938	\$49,697	\$35,674	\$48,665	\$49,681
408	Administrative - FICA (S.S. & Medicare)	\$3,629	\$3,514	\$3,802	\$2,729	\$3,723	\$3,801
	Administrative - Health & Dental Ins	\$4,508	\$5,863	\$7,729	\$5,498	\$7,330	\$8,377
	Administrative - Disability & Life Ins	\$740	\$830	\$896	\$647	\$862	\$971
	Administrative - WRS (Retirement)	\$2,607	\$2,606	\$2,577	\$1,895	\$2,424	\$2,792
921	Office Space Leased From Town	\$8,702	\$8,702	\$8,702	\$6,527	\$8,702	\$8,702
903-921	Office Supplies & Expense	\$13,535	\$13,275	\$9,536	\$6,150	\$8,082	\$8,611
923	Outside Services - Misc -Legal	\$1,121	\$1,204	\$3,000	\$264	\$1,264	\$3,000
923	Outside Services - Misc -Engineering	\$2,211	\$2,993	\$3,375	\$4,477	\$4,918	\$5,000
923	Outside Services - Auditing	\$7,843	\$9,230	\$8,000	\$5,750	\$5,950	\$5,200
923	Outside Services - Com X-Connection Inspect	\$0	\$0	\$0	\$2,416	\$4,832	\$7,248
923	Outside Services - Other	\$806	\$1,474	\$625	\$181	\$806	\$625
924	Insurance - Property	\$2,066	\$2,247	\$2,360	\$0	\$2,269	\$2,300
925	Insurance - Liability, Workers Comp, Other	\$7,531	\$7,055	\$7,044	\$0	\$7,956	\$8,300
928	Regulatory Commission Expense	\$3,629	\$1,024	\$1,300	\$0	\$1,413	\$1,500
906-930	Misc General Exp - Dues, Publishing, etc	\$2,242	\$1,825	\$2,600	\$2,358	\$2,563	\$1,200
935	Maint & Repairs Of Office Equipment	\$427	\$15,393	\$6,000	\$2,261	\$4,386	\$3,500
904	Uncollectible Accounts	\$24	\$59	\$0	\$0	\$0	\$0
<b>Total Administration &amp; General Expense</b>		<b>\$109,065</b>	<b>\$123,232</b>	<b>\$117,243</b>	<b>\$76,827</b>	<b>\$116,145</b>	<b>\$120,808</b>
403	Depreciation	\$302,296	\$305,990	\$315,000	\$229,493	\$309,685	\$309,685
<b>TOTAL WATER OPERATING EXPENSE</b>		<b>\$1,316,844</b>	<b>\$1,244,796</b>	<b>\$1,272,070</b>	<b>\$756,715</b>	<b>\$1,146,889</b>	<b>\$1,230,051</b>
<b>TOTAL OPERATING REVENUES</b>							
		\$1,253,675	\$1,228,570	\$1,300,827	\$1,026,479	\$1,333,549	\$1,357,018
<b>TOTAL OPERATING EXPENSE</b>							
		-\$1,316,844	-\$1,244,796	-\$1,272,070	-\$756,715	-\$1,146,889	-\$1,230,051
<b>NET OPERATING INCOME + / LOSS (-)</b>							
		-\$63,169	-\$16,226	\$28,757	\$269,764	\$186,660	\$126,967

<b>Nonoperating Revenues / Expense(-)</b>							
42100-48100	Interest Income	\$153,425	\$95,906	\$67,390	\$23,461	\$61,136	\$44,510
427	Interest Paid On Debt	-\$407,175	-\$358,056	-\$243,888	-\$181,597	-\$237,738	-\$210,376
435	Debt Refunding Payment	\$0	-\$220,267	\$0	\$0	\$0	\$0
435-1	Utility Retirement	\$0	\$0	-\$200	\$0	\$0	-\$200
429	Amortization of Premium On Debt	\$0	\$3,752	\$15,008	\$15,771	\$15,771	\$16,573
428	Amortization of Debt Issuance Cost	-\$15,618	-\$107,711	-\$15,160	-\$18,487	-\$18,487	-\$12,498
271	New S/A's & Contributions	\$20,893	\$199,807	\$0	\$0	\$0	\$0
421	Misc Revenue - Grant Contribution	\$0	\$136,448	\$0	\$0	\$0	\$0
421	Misc Revenue - Well Permits	\$885	\$915	\$885	\$1,170	\$1,320	\$495
<b>TOTAL NONOPERATING REV / EXP(-)</b>		<b>-\$247,590</b>	<b>-\$249,206</b>	<b>-\$175,965</b>	<b>-\$159,682</b>	<b>-\$177,998</b>	<b>-\$161,496</b>
<b>NET WATER INCOME / LOSS (-)</b>		<b>-\$310,759</b>	<b>-\$265,432</b>	<b>-\$147,208</b>	<b>\$110,082</b>	<b>\$8,662</b>	<b>-\$34,529</b>

## 2012 Budget

### Ledgeview Sanitary District #2 SEWER FUND

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#### Description:

Ledgeview Sanitary District #2 includes a wastewater collection system consisting of 47.56 miles of sanitary sewer main and 807 manholes. Its' system is unique compared to most municipalities because the current construction and future design is completely based on gravity flow, with the exception of only two small lift pumps on private lines in the Old Plank Road area. Looking forward, this is a tremendous feat that will help keep Ledgeview's future sewer rates lower when compared to others.

All of the District's wastewater treatment services are provided by the Green Bay Metropolitan Sewerage District (GBMSD). The wastewater from the Hwy 57/Fox River Area flows to the GBMSD treatment plant through De Pere, and the remainder of the District flows to the GBMSD lift station located on East River Drive.

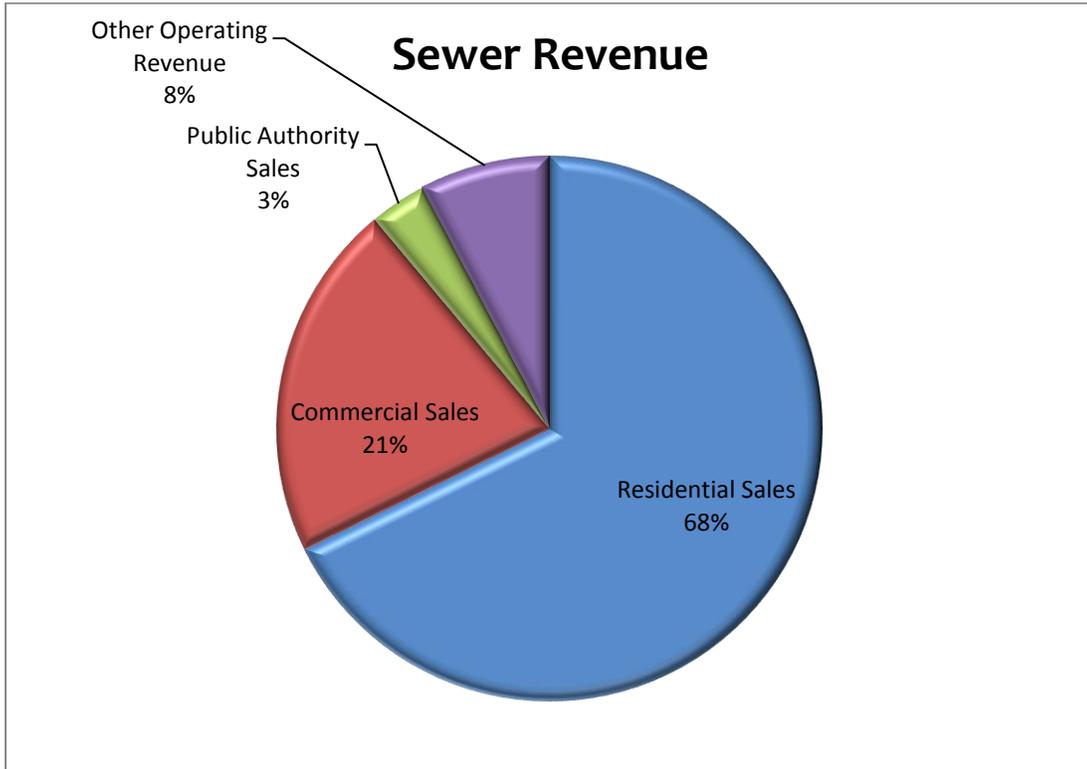
The GBMSD has installed and maintains infrastructure, such as interceptors and the East River Lift Station, that are intended to serve multi-jurisdictions. Ledgeview Sanitary District makes annual payments to the GBMSD for its' proportionate allocation in that infrastructure. Those principal and interest payments currently total \$121,855 each year and are in addition to the monthly user fees. This amount will drop to \$92,031 in 2016 and be fully paid off by the end of 2020.

The District sets an annual levy upon all taxable property within the Town of Ledgeview to cover debt payments derived from infrastructure that was not assessable to private properties. This includes the above mentioned annual payments to the GBMSD, as well as river crossings and other upsizing of mains intended for future customers to the system. The District strictly applies this levy toward debt payments. *All operation and maintenance expenses are paid for by the users on the system.*

The District puts great emphasis on maintenance of its wastewater collection system to control costs and minimize the risk of sewer backups. 20% of Ledgeview's wastewater collection system is cleaned and televised each year and any leakage problems found are corrected as soon as possible. In 2011, our system operators also completed an inspection of all 807 sanitary sewer manholes owned by the District and made several repairs.

Ledgeview's goal is to maintain and operate the most efficient wastewater collection system possible; and our customers can count on it.

	Sewer Revenue	2009	2010	BUDGET	YEAR	YEAR END	ADOPTED
		ACTUAL	ACTUAL	2011	TO DATE	ESTIMATE	BUDGET
					9/23/2011	2011	2012
<b>OPERATING REV - SALES OF SEWER USE</b>							
46410-460	Residential Service	\$424,598	\$450,984	\$495,260	\$405,069	\$539,703	\$549,748
46410-461	Commercial Service	\$107,865	\$124,282	\$146,120	\$120,436	\$161,796	\$172,144
46410-464	Public Authority Service	\$26,087	\$25,620	\$30,151	\$22,226	\$33,089	\$27,295
<b>Total Rev From Sales Of Sewer Use</b>		<b>\$558,550</b>	<b>\$600,886</b>	<b>\$671,531</b>	<b>\$547,731</b>	<b>\$734,588</b>	<b>\$749,187</b>
<b>OTHER OPERATING REVENUES</b>							
46410-470	Forfeited Discounts	\$3,127	\$2,490	\$2,500	\$0	\$2,400	\$1,700
46410-635	Sewer Installation Inspections	\$7,105	\$9,695	\$4,585	\$5,785	\$8,107	\$7,205
46410-635	Sewer Connection - Capacity Fees	\$54,900	\$108,965	\$42,700	\$60,766	\$84,286	\$53,680
<b>Total Other Sewer Operating Rev</b>		<b>\$65,132</b>	<b>\$121,150</b>	<b>\$49,785</b>	<b>\$66,551</b>	<b>\$94,793</b>	<b>\$62,585</b>
<b>TOTAL SEWER OPERATING REVENUES</b>		<b>\$623,682</b>	<b>\$722,036</b>	<b>\$721,316</b>	<b>\$614,282</b>	<b>\$829,381</b>	<b>\$811,772</b>



					YEAR	YEAR END	ADOPTED
062-00-	Sewer Expense	2009	2010	BUDGET	TO DATE	ESTIMATE	BUDGET
53610-		ACTUAL	ACTUAL	2011	9/30/2011	2011	2012
<b>Operation and Maintenance Expense</b>							
600	Public Works - Salaries & Wages	\$13,174	\$13,710	\$18,428	\$12,452	\$16,554	\$18,417
408	Public Works - FICA (S.S. & Medicare)	\$1,008	\$1,049	\$1,410	\$953	\$1,266	\$1,409
686	Public Works - Health & Dental Ins	\$1,471	\$1,727	\$4,679	\$1,554	\$2,072	\$4,270
686	Public Works - Disability & Life Ins	\$331	\$342	\$780	\$249	\$332	\$712
686	Public Works - WRS (Retirement)	\$1,058	\$1,090	\$2,340	\$897	\$1,066	\$2,135
689	Public Works-Employee Clothing	\$73	\$71	\$75	\$32	\$75	\$60
610-611	Treatment Charges	\$318,057	\$339,702	\$501,000	\$301,427	\$418,163	\$462,963
620	Power And Fuel For Pumping	\$256	\$259	\$300	\$186	\$290	\$305
640	Operating Supplies And Expense	\$1,930	\$1,449	\$750	\$712	\$862	\$750
650	Maintenance And Repairs Of System	\$22,336	\$18,937	\$37,750	\$8,607	\$37,750	\$41,000
660	Transportation Expense	\$1,326	\$1,193	\$1,400	\$1,156	\$1,533	\$1,600
661	Vehicle Appropriation To Town	\$1,000	\$1,000	\$1,700	\$750	\$1,000	\$1,000
<b>Total Operation &amp; Maint Expense</b>		<b>\$362,020</b>	<b>\$380,529</b>	<b>\$570,612</b>	<b>\$328,975</b>	<b>\$480,963</b>	<b>\$534,621</b>
<b>Administration &amp; General Expense</b>							
680	Administrative - Salaries & Wages	\$35,292	\$35,767	\$37,643	\$27,856	\$38,010	\$38,813
408	Administrative - FICA (S.S. & Medicare)	\$2,700	\$2,736	\$2,880	\$2,105	\$2,908	\$2,969
686	Administrative - Health & Dental Ins	\$4,508	\$5,863	\$4,403	\$5,497	\$7,330	\$4,910
686	Administrative - Disability & Life Ins	\$739	\$829	\$410	\$646	\$862	\$569
686	Administrative - WRS (Retirement)	\$2,600	\$2,605	\$1,468	\$1,895	\$2,424	\$1,638
681	Office Space Leased From Town	\$8,702	\$8,702	\$8,702	\$6,527	\$8,702	\$8,702
681	Office Supplies & Expense	\$9,897	\$12,209	\$8,398	\$5,766	\$6,582	\$6,298
682	Outside Services - Misc -Legal	\$65	\$7,338	\$5,000	\$264	\$264	\$3,000
682	Outside Services - Misc -Engineering	\$14,691	\$1,975	\$6,000	\$7,160	\$7,200	\$8,000
682	Outside Services - Auditing	\$3,547	\$5,550	\$4,000	\$2,875	\$2,875	\$4,250
682	Outside Services - Other	\$807	\$1,474	\$625	\$369	\$1,019	\$925
684	Insurance-Liability,Workers Comp, Othe	\$4,596	\$4,772	\$4,852	\$70	\$5,691	\$5,900
689	In Lieu Of Tax - To Bellevue	\$2,348	\$0	\$2,700	\$0	\$0	\$1,265
689	Misc General Exp - Dues, Publishing, etc	\$1,550	\$706	\$1,025	\$319	\$430	\$175
<b>Total Administration &amp; Gen Expense</b>		<b>\$92,042</b>	<b>\$90,526</b>	<b>\$88,106</b>	<b>\$61,349</b>	<b>\$84,297</b>	<b>\$87,414</b>
403	Depreciation	\$358,482	\$363,466	\$380,000	\$272,600	\$368,451	\$368,451
404	Interceptor Amortization	\$12,120	\$12,120	\$12,120	\$12,120	\$12,120	\$12,120
<b>TOTAL SEWER OPERATING EXPENSE</b>		<b>\$824,664</b>	<b>\$846,641</b>	<b>\$1,050,838</b>	<b>\$675,044</b>	<b>\$945,831</b>	<b>\$1,002,606</b>
<b>TOTAL OPERATING REVENUES</b>		<b>\$623,682</b>	<b>\$722,036</b>	<b>\$721,316</b>	<b>\$614,282</b>	<b>\$829,381</b>	<b>\$811,772</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>\$824,664</b>	<b>\$846,641</b>	<b>\$1,050,838</b>	<b>\$675,044</b>	<b>\$945,831</b>	<b>\$1,002,606</b>
<b>NET OPERATING INCOME + / LOSS (-)</b>		<b>-\$200,982</b>	<b>-\$124,605</b>	<b>-\$329,522</b>	<b>-\$60,762</b>	<b>-\$116,450</b>	<b>-\$190,834</b>

<b>Nonoperating Revenues / Expense (-)</b>							
421,271-1	Tax Levy	\$335,459	\$335,941	\$343,575	\$0	\$335,540	\$357,578
419	Interest Income	\$149,837	\$103,414	\$67,162	\$16,784	\$61,912	\$48,089
421	Misc Rev - State Computer Aid	\$501	\$508	\$300	\$498	\$498	\$500
271	New S/A's & Contributions	\$5,370	\$326,487	\$0	\$0	\$0	\$0
421	Grant	\$0	\$200,008	\$0	\$0	\$0	\$0
271	Amortization of Construction Grants	\$3,484	\$3,484	\$3,484	\$0	\$3,484	\$3,485
427	Interest Paid On Debt	-\$363,344	-\$336,650	-\$285,632	-\$212,106	-\$274,998	-\$231,991
435	Debt Refunding Payment	\$0	-\$82,881	\$0	\$0	\$0	\$0
429	Amortization of Premium On Debt	\$0	\$1,412	\$5,647	\$6,966	\$6,966	\$8,353
428	Amortization of Debt Issuance Cost	-\$14,243	-\$46,096	-\$11,271	-\$17,024	-\$17,024	-\$6,668
409	Amortization of SSA Acres From DePerce	-\$5,400	-\$6,715	-\$2,000	\$0	-\$2,000	-\$2,000
<b>Total Nonoperating Revenues / Expense (-)</b>		\$111,664	\$498,912	\$121,265	-\$204,882	\$114,378	\$177,346
<b>NET INCOME / LOSS (-)</b>		-\$89,318	\$374,307	-\$208,257	-\$265,644	-\$2,072	-\$13,488

